

Blackpool Council

13 June 2017

To: Councillors Mrs Callow JP, G Coleman, Galley, Hunter, Matthews, Mitchell, Roberts, Ryan and Singleton

The above members are requested to attend the:

TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Wednesday, 21 June 2017 at 6.00 pm
in Committee Room A, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

- (1) the type of interest concerned; and
- (2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 MINUTES OF THE LAST MEETINGS HELD ON 2 FEBRUARY 2017 AND 10 FEBRUARY 2017

(Pages 1 - 10)

To agree the minutes of the last meetings held on 2 February 2017 and 10 February 2017 as a true and correct record.

3 PUBLIC SPEAKING

To consider any applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

(Pages 11 - 26)

To consider the Executive and Cabinet Member Decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships taken since the last meeting of the Committee.

5 FORWARD PLAN (Pages 27 - 42)

To consider the content of the Council's Forward Plan, June 2017 to September 2017, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships.

6 PROVISIONAL REVENUE OUTTURN 2016/2017 (Pages 43 - 74)

To consider the Provisional Revenue Outturn for 2016/2017 compared with the approved budget and the capital expenditure in the year ended 31 March 2017 with sources of funding.

7 TREASURY MANAGEMENT OUTTURN REPORT FOR YEAR ENDED 31 MARCH 2017 (Pages 75 - 92)

To consider the Treasury Management Outturn Report for the year ended 31 March 2017.

8 COMMUNITY SAFETY PERFORMANCE REPORT APRIL 2016 - MARCH 2017 (Pages 93 - 114)

To consider performance regarding the Community Safety Partnership's priorities between April 2016 and March 2017.

9 BATHING WATER MANAGEMENT (Pages 115 - 126)

To consider the delivery of the Council's statutory and other duties in respect of bathing water management. The report provides a brief outline of the various statutory duties including statistics and performance indicators and highlights areas of concerns.

10 FLOOD RISK MANAGEMENT (Pages 127 - 138)

To consider the delivery of the Council's statutory duties in respect of flood risk management. The report will provide a brief outline of the various statutory duties under the Flood and Water Management Act 2010 including statistics and performance indicators and highlight areas of concerns.

11 SCRUTINY WORKPLAN (Pages 139 - 148)

To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

12 DATE OF NEXT MEETING

To note the date and time of the next meeting as Wednesday, 13 September 2017,

commencing at 6pm.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Chris Kelly, Acting Scrutiny Manager, Tel: 01253 477164, e-mail chris.kelly@blackpool.gov.uk

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MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING - THURSDAY, 2 FEBRUARY 2017

Present:

Councillor Hunter (in the Chair)

Councillors

Mrs Callow JP
G Coleman

Galley
Matthews

Mitchell
Ryan

Singleton

In Attendance:

Councillor Simon Blackburn, Leader of the Council

Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

Alan Cavill, Director of Place

Steve Thompson, Director of Resources

Philip Welsh, Head of Visitor Services

Chris Kelly, Acting Scrutiny Manager

Bernadette Rigby, Democratic Governance Adviser

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 MINUTES OF THE LAST MEETING HELD ON 15 DECEMBER 2016

The Committee agreed that the minutes of the last meeting held on 15 December 2016 be signed by the Chairman as a true and correct record.

3 PUBLIC SPEAKING

The Committee noted that there were no applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council and Deputy Leader of the Council, taken since the last meeting of the Committee.

Councillor Blackburn, Leader of the Council, responded to questions and concerns from the Committee relating to decision PH78/2016 'Sundry Debt and Business Rates Write Offs'. He provided the Committee with details of the debts that had been written off and

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
THURSDAY, 2 FEBRUARY 2017**

advised that whilst companies could be named, individual debtors could not. Mr Thompson, Director of Resources explained to Members that there were very prescribed and robust debt recovery processes in place and it was noted that attempts to recover the debts continued to be made after the write off, but that it was important not to overstate the income owed in the Council's financial accounts.

The Committee discussed business rates collection further and Members were advised that flexible payment options and the recent re-evaluation of business rates should have a positive impact for local Blackpool businesses.

The Committee agreed to note the Executive and Cabinet Member decisions.

5 FORWARD PLAN

The Committee considered the items contained within the Forward Plan, January 2017 – April 2017, that related to the portfolios of the Leader of the Council and Deputy Leader of the Council.

The Committee raised questions in relation to the evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ended. Councillor Blackburn advised that future decisions would be dependent upon the outcome of the results of the evaluation, but that feedback on the scheme's outcomes received so far had been positive, especially from residents of the area.

The Committee further discussed the plans for once the scheme had ended with Councillor Blackburn and he provided details of potential future options that included establishing a self-regulation scheme that landlords could voluntarily sign up to, which had been successful in other local authorities, notably the 'Home Safe' scheme in Doncaster. It was noted that a benefit of such an option would be that the Selective Licensing scheme, which required Secretary of State approval and could only be in operation in certain defined areas, could then be operated in a different area of the town.

Members raised queries regarding the plans for the City Learning Centre redevelopment. Councillor Smith, Cabinet Member for Regeneration, Enterprise and Economic Development, provided the Committee with plans for the redevelopment, advising that there would be a number of shops and a pharmacy at the redeveloped centre.

The Committee raised questions relating to the Housing Plan for an Ageing population. Councillor Blackburn advised that the report would provide details of a number of options to be considered, including sheltered accommodation and 'extra care' accommodation. He added that an aim for any new accommodation would be for it to be easily adapted to be suitable for people at all stages of life.

The Committee agreed to note the Forward Plan items.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
THURSDAY, 2 FEBRUARY 2017**

6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 8 2016/2017

The Committee considered the financial performance monitoring report, which set out the summary revenue budget position for the Council and its individual directorates for month 8, the period April 2016 – November 2016, together with an outlook for the remainder of the year. The report was complemented with an assessment of progress to date against the latest capital programme.

Members raised concerns regarding the overspend in Children's Services. Councillor Blackburn reported that the main reason for the overspend was due to the high costs of placements for the significantly high number of Looked After Children. He provided the Committee with an update of the recruitment process of a new Director of Children's Services, noting that a key interview focus for candidates had been their plans to reduce the number of Looked After Children, as well as reduce the costs of placements.

The Committee discussed the unsustainability of the high cost of placements and it was considered that a significant proportion of the costs of placements was for security rather than for therapeutic work to address the issues of the child and family. Councillor Blackburn advised the Committee of the plans to address the issues of the high costs of placements, providing Members with details of the a short term 'crash pad' facility, which was hoped would help to avoid the commencement of court proceedings and expensive care placements for some cases.

The Committee also raised questions relating to the overspend of £250,000 by the illuminations service. Mr Cavill, Director of Place advised that the overspend had been as a result of the Lightpool project not achieving its targeted level of income, as well as other illuminations projects costing more than had been initially expected. Mr Cavill reported that it was hoped the overspend figure would be reduced before the end of the financial year as there still remained some income sources yet to be accounted.

Members raised questions relating to the sustainability of the Lightpool project and Mr Cavill advised that the project would be sustainable in the longer term and that some of the costs had been initial start-up costs that would not be recurring costs for future years. He explained that the Lightpool village had not been as successful as had initially been hoped due to the difficulty of selling food, drink and merchandise concessions, as a result of there being many vendors already established for making those type of sales in Blackpool. The Committee discussed the difficulty in trying to ensure visitors bought official merchandise and Councillor Blackburn explained that unfortunately there appeared to be very little that could be done to prevent sales from non-official vendors, especially if the vendor had a pedlar's certificate.

The Committee raised questions relating to the overspend of £100,000 in print services. Councillor Blackburn advised that due to technological advances there was a reduced demand for a centralised print services unit and whilst the service was not losing money, it was not currently meeting its income target. As a result, he noted that the service would remain under review.

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The Committee noted the deterioration of the working balances and questioned whether the Leader of the Council was confident that there were adequate reserves. Councillor Blackburn advised that it was important to ensure reserves were at a healthy level as in the current financial climate it had to be accepted that there were higher levels of risk for the local authority. He explained that the overall financial position if not for the overspend in Children's Services would be on target and it was noted that there were still significant earmarked reserves and four months of the financial year remaining to improve the level of working balances to at least £3 million.

The Committee agreed to note the report.

7 TOURISM PERFORMANCE REPORT

Mr Welsh, Head of Visitor Economy presented a report on tourism performance between April and December 2016 using various indicators including number of visits, footfall, tram usage, satisfaction ratings and events.

Members noted the car parking data and queried the usage of the parking spaces for coaches. Mr Welsh advised that growth was still being seen in terms of coach visits and that at times of particularly high demand, for example during the illuminations, there was not currently sufficient spaces for all coaches. Mr Welsh explained that discussions were ongoing with coach companies to ensure that facilities were fit for purpose and were capable of meeting peaks in demand

The Committee considered the footfall in the town centre and it was questioned how the level could be improved. Councillor Blackburn advised that some of the retail offer in the town centre was not sufficient to attract higher numbers of people into the town centre and it was considered that there was a requirement for more shops with a higher end retail quality. It was noted that the Hounds Hill development did attract visitors but often those visitors did not visit other areas of the town centre. Councillor Blackburn advised that the Conference Centre development would play a central role in helping to attract higher quality shops into the town centre and to increase the level of footfall.

Members noted national reports relating to the possible closure of a number of Marks and Spencer's stores and raised concerns that the future of the Blackpool store, which would have a further adverse impact on the retail offer in the town. Councillor Blackburn reported that he had not heard any suggestions that it would be one of the stores that would be closing and noted that most stores thought to be due for closure were located in towns where there was an additional store located on a nearby retail site. Members considered that the signage for the collection point at the store was poor and that it could be improved to help raise the numbers of shoppers. Councillor Blackburn noted that the issue would be raised with representatives of the store.

The Committee discussed the concentration of shops in and around the Hounds Hill Shopping Centre and the impact that it had on shops in other parts of the town centre, raising questions on what could be done to assist local, independent shops. Mr Welsh

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advised that more work needed to be undertaken to try to provide reasons to visit different areas of the town centre and to develop routes through the town centre for visitors.

Members raised questions relating to the Lightpool project and Mr Cavill advised that work was being undertaken with the Arts Council England in order to run the festival part of the programme again during the illuminations. He explained that a lot of lessons had been learned from last time and there would now be sufficient time to market the event properly, which there had not been last time. Mr Welsh added that the Lightpool Festival had positively contributed to changing perceptions about Blackpool, which was an on-going process. He noted that feedback and public relations coverage had been very positive and the festival provided a new reason for visitors to come to Blackpool.

The Committee agreed to note the report.

8 SCRUTINY WORKPLAN

The Committee considered its Workplan for the remainder of the current Municipal Year. The Chairman explained that it was a flexible, working document and he was open to suggestion from members for Workplan items at any time.

The Committee also considered the monitoring recommendations table which had been included, enabling Members to monitor progress on the implementation of scrutiny recommendations.

The Committee agreed to note the Workplan and scrutiny recommendations table.

9 DATE OF NEXT MEETING

The Committee agreed to note the date of the next meeting as Thursday, 16 March 2017.

The Committee further agreed to note that the date of the Budget Consultation Meeting with Non-Domestic Ratepayers and Trades Union representatives as Friday, 10 February 2017.

Chairman

(The meeting ended at 7.30 pm)

Any queries regarding these minutes, please contact:
Chris Kelly, Acting Scrutiny Manager
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**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
FRIDAY, 10 FEBRUARY 2017**

Present:

Councillor Hunter (in the Chair)

Councillors

Mrs Callow JP	Galley	Ryan
G Coleman	Mitchell	

In Attendance:

Mr Michael Williams, Chairman, Blackpool Improvement District Board

Ms Julia Orry, Mr Neil Adams, Mr James Rupa and Mr Dave Dickinson, Unison
Mr Kevin Jarman and Mr Allan Small, Unite

Councillor Gillian Campbell, Deputy Leader of the Council

Mr Neil Jack, Chief Executive
Mr Steve Thompson, Director of Resources
Mr John Blackledge, Director of Community and Environmental Services
Mr Alan Cavill, Director of Place
Dr Arif Rajpura, Director of Public Health
Mrs Lorraine Hurst, Head of Democratic Governance
Mr Phil Redmond, Chief Accountant
Mr Mark Golden, Finance Manager
Mr Steve Maher, Finance Manager
Mr Chris Kelly, Acting Scrutiny Manager

1 DECLARATIONS OF INTEREST

Councillor Galley declared a personal interest with regard to item 2 'General Fund Revenue Budget 2016/2017', the nature of the interest being that he was a Board Member of Blackpool Transport Company and Blackpool Entertainments Company Limited.

Councillor G. Coleman declared a personal interest with regard to item 2 'General Fund Revenue Budget 2016/2017', the nature of the interest being that he was a Board Member of Blackpool Entertainments Company Limited.

Should issues relating to the financial interests of either company be debated during the meeting, Members noted that their interests would become prejudicial and that they would therefore leave the room for the duration of the debate on that issue.

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2 GENERAL FUND REVENUE BUDGET 2017/2018 CONSULTATION WITH NON DOMESTIC RATE PAYERS AND TRADE UNION REPRESENTATIVES

Mr Thompson, Director of Resources, presented a summary of the General Fund Revenue Budget 2017/2018. He provided the context for the budget setting process, explaining that the six year Medium Term Financial Sustainability Strategy had been approved by the Executive in September 2016. He reported that the key driver for the Strategy had been to set out the efficiency plan for the next four years and to receive a four year settlement offer from Central Government.

The Committee was advised by Mr Thompson that local government was now six and a half years into a period of public sector austerity and the impact upon jobs in Blackpool had been that there were now fewer members of staff than there had been at the start of the millennium despite the Council now providing more services.

Mr Thompson advised that the Council was required to make £18.7 million of savings in 2017/2018 and in order to do so, a savings programme constituting seven thematic workstreams had been developed, which included:

- Technical savings
- Income generation and management
- Procurement and commissioning
- Demand management
- Transformational efficiency measures
- Structural reform
- Service reductions and cuts

Mr Thompson advised that the Chartered Institute for Public Finance and Accountancy (CIPFA) had considered the Medium Term Financial Sustainability Strategy and had reported that the Council had a positive approach to its financial management and determination to protect services, including those services that worked towards developing the local economy. The report also highlighted the risks in the Strategy, which included ongoing overspend costs in Children's Services, not fully achieving the growth and prosperity agenda, and increasing the Business Loans Fund from £10 million to £100 million.

Mr Thompson reported that the Final Local Government Finance Settlement for 2017/2018 was not due to be announced until 22 February 2017. He provided the Committee with details of the Provisional Local Government Finance Settlement and of other sources of funding for the Council through various grants, such as the New Homes Bonus Grant, the Adult Social Care Support Grant and the Public Health Grant.

The Committee was advised of the projected revenue outturn for 2016/2017 and noted the huge budgetary pressures in Children's Services. It was considered that the costs would not be sustainable in the event of numbers of Looked After Children continuing to rise. However, the Committee was advised that the investments made in recent years, including the implementation of the Better Start and Head Start programmes, would result in a reduction in the numbers of Looked After Children.

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Members were provided with details of the budget gap for the next financial year and Mr Thompson explained that he considered that it would be the last year of having to achieve very difficult savings targets. It was noted that there would be a requirement for some job losses but that it was expected that most staff cuts would be met voluntarily.

Mr Thompson advised the Committee of the Capital Programme for 2017/2018 and provided details of the working balances. He considered that £6 million remained an appropriate level of general working balances to cover the scale of the gross revenue budget and associated financial risks. Members were advised that working balances were forecast to reduce by £3 million for the current financial year, but that would be undertaken to analyse which earmarked reserves would be most appropriate to instead utilise for working balances to bring the level up to £6 million.

Following the presentation of the General Fund Revenue Budget by Mr Thompson, the Chairman invited questions and comments from Non Domestic Rate Payers. Mr Michael Williams, Chairman Blackpool Business Improvement District, raised questions relating to the CCTV service and street cleaning in the town centre. Mr Jack, Chief Executive advised that the Council was committed to maintaining and improving the CCTV service in the town centre and explained that discussions were ongoing with the Police and neighbouring local authorities to ensure a more efficient and extensive service across the whole of the Lancashire Constabulary's Western Division, which would help to protect the ongoing running of the service into the future.

Mr Blackledge, Director of Community and Environmental Services advised that the savings in Waste Services related to domestic waste collection rather than town centre street cleansing. He added that in relation to the street cleansing team, whilst staffing had reduced in recent years, there had been significant investment in the service, for example the machinery used. He also noted that there were not expected to be staffing cuts in the street cleansing in the next few years.

The Chairman invited questions and comments from Trade Union representatives. Representatives from Unison raised questions relating to the risks associated with increasing the Business Loans Fund. Mr Thompson advised that increasing the amount of the fund would build upon the successes already achieved from the Business Loans Fund at its current level and help to stimulate the local economy further, which would subsequently deliver a revenue return for the Council. He assured the Committee that interest rates on the terms of any loan would be dependent on the level of risk posed by the particular organisation seeking investment. However, it was noted that there would always be an element of risk inherent in loaning to businesses as there was always a possibility that some would fail.

Unison representatives raised questions relating to the overspend in Children's Services and Mr Jack provided an update on the recruitment arrangements for the position of Director of Children's Services. He advised that that the main reason for the overspend was due to the high costs of placements for the significantly high number of Looked After Children, which was considered to be an issue felt by local authorities nationally. He advised the Committee of the plans to address the issues of the high costs of placements, providing Members with details of the short term 'crash pad' facility and the Better Start and Head Start initiatives.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
FRIDAY, 10 FEBRUARY 2017**

Further questions were raised by Unison in relation to proposed savings to the costs of overtime. Mr Thompson explained that there was a preference to have more substantive posts rather than having to pay the high costs associated with premium overtime.

Questions were raised with regards to improving the employee attendance and Mr Jack advised that sickness levels were currently unacceptably high and not sustainable. He explained that the current sickness levels had the effect of creating a vicious circle resulting in unnecessary stress being placed upon those staff members having to cover work for absent colleagues. He advised that the savings proposals were based upon managers being compassionate where necessary but ensuring consistent application of the sickness absence policies across the organisation. Unison members felt more could be done by the organisation with regards to implementing flexible working patterns on a temporary basis, for example if they needed to assist with temporary care arrangements of a dependent. Mr Jack advised that such arrangements could be considered further but that individual services were required to manage their own demands.

Unison raised further questions relating to the establishment of Council owned companies and whether that would result in amendments to the terms and conditions of staff being transferred. Mr Jack explained that TUPE transfers protected workers' terms and conditions and also that it did not follow that the terms and conditions would deteriorate for those staff members and that the terms and conditions of the staff in the already existing Council owned companies had improved as a result of the Council's involvement with the company.

Union representatives requested whether consideration could be given for future years to ending the unpaid leave scheme, as it was considered that many staff members felt under pressure to accept five days unpaid leave. Mr Jack explained that the scheme was voluntary and was considered to be the least worst option as the savings were required to be made. He noted that if the unpaid leave scheme did not operate, the savings would need to be found elsewhere, which would most likely lead to additional job cuts instead.

The Chairman invited comments and questions from the Committee and Members noted that the cumulative impact of funding cuts to the local authority over the past seven years amounted to over £1 billion.

The Committee agreed to forward the comments made in the consultation meetings by the Non-Domestic Rate Payers and Trade Union representatives, together with the draft minutes from this meeting to the Executive for consideration.

Chairman

(The meeting ended at 11.25 am)

Any queries regarding these minutes, please contact:
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Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager.
Date of Meeting	21 June 2017

EXECUTIVE AND CABINET MEMBER DECISIONS

1.0 Purpose of the report:

- 1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships, taken since the last meeting of the Committee.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

3.0 Reasons for recommendation(s):

- 3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.
- 5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.
- 5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

5.4 Witnesses/representatives

- 5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Christine Wright, Cabinet Member for Housing
- Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services
- Councillor Ivan Taylor, Cabinet Member for Projects and Partnerships.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 4 (a) Summary of Executive and Cabinet Member decisions taken.

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

- 7.1 None.

8.0 Equalities considerations:

- 8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>SELECTIVE LICENSING FOR THE CENTRAL AREA The Executive agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. To request the Director of Place to submit the Selective Licensing scheme for the Central area to the Secretary of State for confirmation. 2. To request the Director of Place to advertise the scheme in accordance with the regulations. 3. That following the implementation of decision 1 and 2, and subject to the Secretary of State's confirmation, to designate a Selective Licensing scheme for the Central area as set out in the report including the amendments proposed to the scheme as a result of the public consultation, with effect from at least 3 months after the published decision date in accordance with the regulations. 4. To agree in principle to the Council supporting a co-regulation scheme for Selective Licensing in the Central area and to receive a further report on the details of the scheme, the scheme provider, and the legal agreement before the scheme comes into effect. 	<p>To seek approval for a Selective Licensing scheme to be introduced in the Central area of Blackpool, covering most of Talbot ward and parts of Brunswick and Bloomfield wards. Selective Licensing requires that, other than very limited exceptions, all privately rented properties are required to be licensed. Selective Licensing schemes are designed to help reduce anti-social behaviour and improve the management of privately rented homes.</p> <p>Following public consultation from July to September 2015 on both Selective and Houses in Multiple Occupation Additional Licensing for the Central area, Executive decided to introduce a Houses in Multiple Occupation Additional Licensing scheme on 4 April 2016 and this scheme has been in effect since July 2016. A new Selective Licensing scheme would apply to the majority of privately rented homes in the Central area that are not already covered by Houses in Multiple Occupation mandatory and Houses in Multiple Occupation Additional Licensing schemes.</p> <p>A new Selective Licensing scheme for the Central area would require Secretary of State confirmation, which, in accordance with the regulations, would be sought after the Executive has approved the introduction of the scheme.</p>	EX9/2017	20 February 2017	Councillor Christine Wright, Cabinet Member for Housing.

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
VEHICLE REPLACEMENT FOR BEACH PATROL - VISITOR SERVICES The Executive agreed the recommendation to approve the replacement purchase of a new Beach Patrol Land Rover for Visitor Services funded through Prudential Borrowing.	To consider the replacement purchase of the Beach Patrol Land Rover in order to support the delivery of Visitor Services.	EX10/2017	20 February 2017	Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services
FEES AND CHARGES 2017/2018 - KERBSIDE GREEN WASTE COLLECTION The Cabinet Member agreed the recommendation to agree the annual Green Waste collection charge of £30 per bin, with a charge of £25 per additional bin for the period 1 April 2017 to 31 March 2018.	To consider the fees and charges for Green Waste Collection for 2017/18.	PH10/2017	20 February 2017	Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES FEES AND CHARGES 2017/2018 The Cabinet Member agreed the recommendations as outlined namely: <ol style="list-style-type: none"> 1. To agree the fees and charges for Highways and Traffic Management for 2017/2018, with effect from the 1 April 2017 to the 31 March 2018. 2. To agree that the fees charged can be reduced from these rates on the decision of the Director of Community and Environmental Services, following consultation with the Cabinet Member for Environmental Services and Highways, as a result of market changes. 	To consider the proposed Community and Environmental Services fees and charges for Highways and Traffic Management for 2017/2018.	PH11/2017	20 February 2017	Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
RIDEABILITY FEES AND CHARGES 2017/2018 The Cabinet Member agreed the recommendation as outlined namely: To agree the fees and charges for Integrated Transport section, relating to the Rideability service, with effect from 1 April 2017 to 31 March 2018.	The proposed fees and charges for the Integrated Transport section, relating to the Rideability service for 2017/18.	PH12/2017	20 February 2017	Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services
PUBLIC PROTECTION FEES AND CHARGES 2017/2018 The Deputy Leader of the Council agreed the recommendation as outlined namely: To agree to the Community and Environmental Services fees and charges for Public Protection for 2017/18, with effect from 1 April 2017 to 31 March 2018.	The proposed Community and Environmental Services fees and charges for Public Protection for 2017/2018.	PH13/2017	20 February 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
LICENSING SERVICE FEES AND CHARGES 2017/2018 The Deputy Leader of the Council agreed the recommendation as outlined namely: To approve the attached fees and charges for the Licensing Service for 2017/2018 with effect from 1 April 2017 to 31 March 2018.	To consider the proposed fees and charges for the Licensing Service for 2017/2018.	PH14/2017	20 February 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
RESOURCES FEES AND CHARGES 2017/2018 The Leader of the Council agreed the recommendation as outlined namely: To approve the fees and charges for Blue Badges	To consider fees and charges proposals for 2017/2018 for Blue Badges and Customer First.	PH18/2017	28 February 2017	Councillor Simon Blackburn, Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
and Customer First with effect from 1 April 2017 to 31 March 2018, noting that no increase is proposed for Blue Badges.				
FEES AND CHARGES – GOVERNANCE AND PARTNERSHIPS The Leader of the Council agreed the recommendations as outlined namely: <ol style="list-style-type: none"> 1. To retain the current fee of £20.00 for electoral certificates of residency with effect from 1 April 2017 to 31 March 2018. 2. To note the statutory fee for sale of the electoral register. 3. To agree the fees and charges for Legal Services as set out in Appendix A for the period 1 April 2017 to 31 March 2018. 4. To agree that the fees and charges for Legal Services can be reduced on the Published Officer decision of the Director of Governance and Partnerships, after consultation with the Leader of the Council. 	To consider and approve the fees and charges for Democratic Governance and Legal Services for the financial year 2017/2018.	PH22/2017	10 March 2017	Councillor Simon Blackburn, Leader of the Council
WINTER GARDENS SPANISH HALL ROOF AND CORONATION STREET FACADE The Executive agreed the recommendations as outlined namely: <ol style="list-style-type: none"> 1. That expenditure of £1,995,000 is authorised in order to carry out priority repairs to the Coronation Street façade and 	To consider the authorisation of £1,995,000 expenditure and the associated funding package in order to carry out priority works to the Coronation Street façade and Spanish Hall roof of the Winter Gardens complex. Subject to authorisation, the funding package for the priority works will include £895,000	EX11/2017	13 March 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>Spanish Hall roof of the Winter Gardens complex.</p> <p>2. That Prudential Borrowing of £895,000 and a £600,000 Corporate allocation from the Council's Capital Programme provided over two financial years 2017/2018 and 2018/2019 is authorised in order to fund priority repairs to the Coronation Street façade and Spanish Hall roof of the Winter Gardens complex.</p>	<p>Prudential Borrowing and £600,000 Corporate allocation from the Council's Capital Programme provided over two financial years 2017/2018 and 2018/2019, in addition to £500,000 grant funding.</p>			
<p>UNAUTHORISED DEPOSIT OF WASTE (FIXED PENALTIES) REGULATIONS 2016</p> <p>The Deputy Leader of the Council agreed the recommendations as outlined namely:</p> <p>1. To note the Unauthorised Deposit of Waste (FPN's) Regulations 2016, which came into force on 9 May 2016.</p> <p>2. To agree that the penalty charge for Unauthorised Deposit of Waste (Fixed Penalty Notices) now be set at £400 reduced to £250 if paid within 10 days.</p> <p>3. That delegated authority be granted to the Director of Community and Environmental Services under the Environmental Protection Act 1990 (as amended), to make appropriate arrangements for the issuing of fixed penalty notices for the unauthorised deposit of waste.</p>	<p>From 9 May 2016, a waste collection authority in England has been allowed to issue a fixed penalty notice (FPN) for fly-tipping, a contravention of the Environmental Protection Act 1990 (EPA 1990). This provides local authorities with a more efficient and proportionate response to small-scale fly-tipping of waste.</p> <p>The new provisions provide for a fine of not less than £150 and not more than £400 as specified by the waste collection authority, and £200 if no amount is specified by the authority.</p>	PH24/2017	15 March 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
LIBRARY FEES AND CHARGES 2017/2018 The Deputy Leader of the Council agreed the recommendations as outlined namely: <ol style="list-style-type: none"> 1. To agree the fees and charges for the period 1 April 2017 to 31 March 2018, noting that for most charges a nil increase is proposed. 2. To introduce a new category of Library Membership with effect from 1 April 2017 at a cost of £20 per year. 3. To introduce a visitor charge of £2 per day for the use of Blackpool Libraries' ICT facilities and withdraw the previous the £10 annual charge. 4. To agree that the fees and charges approved at decisions 1, 2 and 3 above can be reduced from the agreed charges on the published officer decision of the Director of Place after consultation with the relevant Cabinet Member. This would include the adding of additional discounts. 	To consider the Fees and charges for the Library service for the financial year 2017/2018.	PH25/2017	15 March 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
CAR PARKING FEES AND CHARGES 2017/2018 The Cabinet Member agreed the recommendations as outlined namely: <ol style="list-style-type: none"> 1. To agree the schedule of on and off street parking tariffs for each parking area, subject to consultation, with effect from the 1 April 2017 to the 31 March 2018. 	To agree the Fees and Charges which apply to on and off street parking, residential and business permits for the forthcoming financial year 2017/2018, as well as approving the use of Bethesda Square and Crystal Road car parks and Wimborne Place temporary car park.	PH27/2017	23 March 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>2. To agree the schedule of the business and residential permit rates, subject to consultation, with effect from the 1 April 2017 to the 31 March 2018.</p> <p>3. To agree that the fees charged can be reduced from these rates, for specific events or fixed periods of time, on the published officer decision of the Director for Place, following consultation with the relevant Cabinet Member.</p> <p>4. To agree the use of Bethesda Square and Crystal roads car parks and Wimborne Place temporary car park and their tariffs.</p>				
<p>PLANNING FEES AND CHARGES 2017/2018</p> <p>The Cabinet Member agreed the recommendations as outlined namely:</p> <p>1. To agree to the proposed Place fees and charges for Planning for 2017/2018, with effect from 1 April 2017 to 31 March 2018</p> <p>2. To agree that the fees charged can be reduced from these rates in exceptional circumstances on the published Officer decision of the Director of Place, following consultation with the relevant Cabinet Member.</p>	The proposed Place fees and charges for Planning for 2017/2018.	PH29/2017	30 March 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
BLACKPOOL LOCAL PLAN PART 2: SITE ALLOCATIONS AND DEVELOPMENT MANAGEMENT POLICIES DEVELOPMENT PLAN DOCUMENT - REGULATION 18 SCOPING DOCUMENT AND CALL FOR SITES The Executive resolved as follows: <ol style="list-style-type: none"> 1. To approve the Regulation 18 Scoping Document for public consultation for a period of 6 weeks from the 12 June 2017 2. To approve the 'Call for Sites' form for publication to inform the subsequent land allocations to be included in Part 2 of the Local Plan. 3. To approve the Sustainability Appraisal Scoping Report (March 2017) and agree to its publication on the Council's Website 	The new Blackpool Local Plan comprises Part 1: Core Strategy, which was adopted in January 2016 and Part 2: Site Allocations and Development Management Policies document. This report presents to members the Regulation 18 Scoping document for consultation on Part 2 of the Local Plan along with the 'Call for Sites' form for publication and the Sustainability Appraisal Scoping Report (March 2017).	EX16/2017	24 April 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
REVIEW OF THE HOLIDAY ACCOMMODATION SUPPLEMENTARY PLANNING DOCUMENT (SPD) The Executive resolved as follows: <ol style="list-style-type: none"> 1. To agree publication of the Blackpool Holiday Accommodation Supplementary Planning Document Review 2016/2017 - Stage 1 Report on the Council's website 2. To approve the Revised Holiday Accommodation Supplementary Planning Document – Consultation Draft for public consultation for a period of 6 weeks from 12 June 2017 	The Holiday Accommodation Supplementary Planning Document was originally adopted in March 2011 and provides detailed guidance on the Council's Core Strategy policy CS23 'Managing Holiday Bedspaces'. The Supplementary Planning Document includes the identification of Holiday Accommodation Areas (HAAs) where changes of use from holiday accommodation to residential use are generally resisted unless exceptional circumstances are demonstrated. During 2016/2017 a review was undertaken to assess the effectiveness of the Supplementary	EX17/2017	24 April 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>3. To delegate any minor drafting and textual changes to the Revised Holiday Accommodation Supplementary Planning Document to the Director of Place.</p>	<p>Planning Document after five years of operation and the continued appropriateness of the Holiday Accommodation Area boundaries having regard to any changes which have occurred since 2011. This report presents to members the Blackpool Holiday Accommodation Supplementary Planning Document Review 2016/2017 - Stage 1 Report which provides the full technical detail and evidence that has informed the review process and the Revised Holiday Accommodation Supplementary Planning Document – Consultation Draft which responds to the outcomes of the review.</p>			
<p>PROVISION OF A SECURED BUSINESS LOAN</p> <p>The Executive resolved as follows:</p> <ol style="list-style-type: none"> 1. That under Section 100 (A) of the Local Government Act 1972, the public be excluded from the Executive meeting during consideration of this item on the grounds that it would involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act, namely information relating to the financial or business affairs of any particular person. 2. To agree in principle the loan application for Company A as outlined in the confidential report to the Executive. 	<p>To consider an application for Company A for a loan from the Council's Business Loans Fund. To facilitate future development of that business.</p>	EX18/2017	24 April 2017	Councillor Simon Blackburn, Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>3. To authorise the Council's Chief Executive arrange to complete due diligence, draw up and propose a suitable legal agreement with Company A and draft a further report for consideration by the Leader of the Council.</p> <p>4. Subject to the approval and completion of decision 3 above, to delegate the formal approval of the loan and final agreement terms to the Leader of the Council by way of a Cabinet Member Decision.</p>				
<p>PURCHASE OF TOWN CENTRE PROPERTIES</p> <p>The Executive resolved as follows:</p> <p>1. That under Section 100 (A) of the Local Government Act 1972, the public be excluded from the Executive meeting during consideration of this item on the grounds that it would involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act, namely information relating to the financial or business affairs of any particular person.</p> <p>2. To purchase the portfolio of properties outlined in the confidential report to the Executive.</p> <p>3. To use the Council's borrowing powers to use Prudential Borrowing to fund the</p>	<p>To purchase properties within the town centre for redevelopment.</p> <p>To use the Council's borrowing powers to use Prudential Borrowing to fund the purchase and refurbishment of the properties.</p>	EX19/2017	24 April 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>purchase, refurbishment and fees associated with the purchase to the Executive report.</p> <p>4. To delegate authority to the Director of Place to enter a suitable agreement to continue using the existing property manager to run the portfolio of properties.</p> <p>5. To delegate authority to the Director of Place to approve and enter into leases as deemed appropriate for the vacant areas.</p> <p>6. To delegate authority to Director of Place to instruct refurbishment works, to the Executive report.</p>				

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Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager.
Date of Meeting	21 June 2017

FORWARD PLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the content of the Council's Forward Plan, June 2017 to September 2017, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.
- 2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

3.0 Reasons for recommendation(s):

- 3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.
- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A
- 3.3 Other alternative options to be considered:
- None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

- 5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.
- 5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.
- 5.3 Attached at Appendix 5 (a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

5.6 Witnesses/representatives

- 5.6.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Ivan Taylor, Cabinet Member for Projects and Partnerships.
- Councillor Mrs Christine Wright, Cabinet Member for Housing.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 5 (a) – Summary of items contained within Forward Plan
June 2017 to September 2017.

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

- 7.1 None.

8.0 Equalities considerations:

- 8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS

(JUNE 2017 TO SEPTEMBER 2017)

*** Denotes New Item**

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
June 2017	Evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ends.	3/2017	Executive	Cllr Mrs Wright
June 2017	Housing Plan for an Ageing Population.	4/2017	Executive	Cllr Mrs Wright
September 2017	Blackpool Local Transport Plan 2017-2022.	7/2017	Council	Cllr Campbell
September 2017	Purchase of property for Starter Home development in Mereside/South Blackpool Council.	11/2017	Executive	Cllr Smith
June 2017	Conference Centre budget and approval to proceed with the project to completion.	12/2017	Executive	Cllr I Taylor
June 2017	Social housing lettings - New Partnership Agreement with housing associations and neighbouring authorities to continue to deliver the My Home Choice Fylde Coast system, and updated policies for letting social housing.	17/2017	Executive	Cllr Mrs Wright
*July 2017	Consideration of a new Housing Strategy for Blackpool.	19/2017	Executive	Cllr Mrs Wright
*July 2017	To agree the adoption of the revised Holiday Accommodation Supplementary Planning Document	20/2017	Executive	Cllr Smith
*September 2017	Blackpool Airport Enterprise Zone Masterplan	21/2017	Executive	Cllr Smith
*July 2017	To agree strategic acquisitions in the Enterprise Zone	22/2017	Executive	Cllr Smith

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for decision Ref 3/2017	Evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ends.
Decision making individual or body	Executive
Relevant Cabinet Member	Cllr Mrs Christine Wright, Cabinet Member for Housing
Date on which or period within which decision is to be made	June 2017
Who is to be consulted and how	The evaluation includes the results of surveys of local residents. Future plans will be subject to public consultation once agreed in principle by Executive.
How representations are to be made and by what date	Representations were sought in writing by 13 February 2017
Documents to be submitted to the decision maker for consideration	Executive Report Evaluation of South Beach Selective Licensing scheme report
Name and address of responsible officer	Andrew Foot, Head of Housing e-mail: Andrew.foot@blackpool.gov.uk Tel: (01253) 476339

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for decision Ref 4/2017	Approval of a new Housing Plan for an Ageing Population that sets out how the Council will address the housing and support needs of older people in Blackpool, with an associated action plan.
Decision making individual or body	Executive
Relevant Cabinet Member	Cllr Mrs Christine Wright, Cabinet Member for Housing
Date on which or period within which decision is to be made	June 2017
Who is to be consulted and how	The Plan will be subject to consultation with stakeholders and local residents before it is brought to Executive for approval.
How representations are to be made and by what date	In writing by 31 March 2017
Documents to be submitted to the decision maker for consideration	Executive Report Housing Plan for an Ageing Population
Name and address of responsible officer:	Andrew Foot, Head of Housing e-mail: Andrew.foot@blackpool.gov.uk Tel: (01253) 476339

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for decision Ref 7/2017	Blackpool Local Transport Plan 2017/2022
Decision making individual or body	Council on recommendation of Executive
Relevant Cabinet Member	Councillor Gillian Campbell - Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
Date on which or period within which decision is to be made	September 2017
Who is to be consulted and how	Consultation will be carried out in conformity with the Statement of Community Involvement and the statutory requirements for consultation on Local Transport Plans.
How representations are to be made and by what date	N/A
Documents to be submitted to the decision maker for consideration	Report supported by: Consultation information Equalities Analysis
Name and address of responsible officer	Jeremy Walker, Transport Policy Manager e-mail: jeremy.walker@blackpool.gov.uk Tel: (01253) 476172

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision Ref N° 11/2017	Purchase of property for Starter Home development in Mereside/South Blackpool Council
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mrs Christine Wright, Cabinet Member for Housing
Date on which or period within which decision is to be made	September 2017
Who is to be consulted and how	
How representations are to be made and by what date	
Documents to be submitted to the decision maker for consideration	Report
Name and address of responsible officer	Alan Cavill, Director of Place e-mail: alan.cavill@blackpool.gov.uk Tel: (01253) 47 7006

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision Ref N° 12/2017	Conference Centre budget and approval to proceed with the project to completion
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Ivan Taylor, Cabinet Member for Projects and Partnerships
Date on which or period within which decision is to be made	June 2017
Who is to be consulted and how	Senior Officers
How representations are to be made and by what date	N/A
Documents to be submitted to the decision maker for consideration	Report
Name and address of responsible officer	Alan Cavill, Director of Place e-mail: alan.cavill@blackpool.gov.uk Tel: (01253) 47 7006

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision Ref N^o 17/2017	Social housing lettings - New Partnership Agreement with housing associations and neighbouring authorities to continue to deliver the My Home Choice Fylde Coast system, and updated policies for letting social housing.
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mrs Christine Wright, Cabinet Member for Housing
Date on which or period within which decision is to be made	June 2017
Who is to be consulted and how	Housing association partners have been consulted on proposed changes to the Blackpool Area Lettings Plan. Users of the My Home Choice system have been surveyed to understand how well it is working for them.
How representations are to be made and by what date	Representations can be made to andrew.foot@blackpool.gov.uk by the day before the Executive meeting.
Documents to be submitted to the decision maker for consideration	Report together with new Partnership Agreement and Blackpool Area Lettings Plan.
Name and address of responsible officer	Alan Cavill Director of Place e-mail: alan.cavill@blackpool.gov.uk Tel: (01253) 477006

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision *Ref N° 19/2017	Consideration of a new Housing Strategy for Blackpool.
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mrs Christine Wright, Cabinet Member for Housing
Date on which or period within which decision is to be made	September 2017
Who is to be consulted and how	<i>Consultation with internal and external stakeholders by invitation and through the Council's website.</i>
How representations are to be made and by what date	Public consultation on the draft strategy in June 2017 through the Council's website.
Documents to be submitted to the decision maker for consideration	<i>A covering report and the strategy document.</i>
Name and address of responsible officer	Alan Cavill, Director of Place Alan.Cavill@blackpool.gov.uk Tel: (01253) 477006

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision *Ref N° 20/2017	To agree the adoption of the revised Holiday Accommodation Supplementary Planning Document
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
Date on which or period within which decision is to be made	July 2017
Who is to be consulted and how	Consultation will have been undertaken in conformity with the Statement of Community Involvement and the statutory requirements for consultation on Supplementary Planning Documents.
How representations are to be made and by what date	N/A
Documents to be submitted to the decision maker for consideration	Report supported by: Holiday Accommodation Supplementary Planning Document – Adoption Version
Name and address of responsible officer	Antony Lockley – Head of Strategic Development e-mail: antony.lockley@blackpool.gov.uk Tel: (01253) 477267

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision *Ref N° 21/2017	Blackpool Airport Enterprise Zone Masterplan
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
Date on which or period within which decision is to be made	September 2017
Who is to be consulted and how	Fylde Borough Councillors and officers, Lancashire LEP and landowning stakeholders within designated Blackpool Airport EZ boundary.
How representations are to be made and by what date	The Masterplan production for Blackpool Airport will include extensive stakeholder consultation
Documents to be submitted to the decision maker for consideration	Blackpool Airport Enterprise Zone Masterplan
Name and address of responsible officer	Alan Cavill, Director of Place Alan.Cavill@blackpool.gov.uk Tel: (01253) 477006

EXECUTIVE FORWARD PLAN - KEY DECISION:

Matter for Decision *Ref N° 22/2017	To agree strategic acquisitions in the Enterprise Zone
Decision making Individual or Body	Executive
Relevant Portfolio Holder	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
Date on which or period within which decision is to be made	July 2017
Who is to be consulted and how	Fylde Borough Council (for any acquisitions that fall within their boundary) Commercially confidential and sensitive.
How representations are to be made and by what date	N/A
Documents to be submitted to the decision maker for consideration	Report(s) supported by External Valuations and Justification report and Enterprise Zone Masterplan.
Name and address of responsible officer	Alan Cavill, Director of Place Alan.Cavill@blackpool.gov.uk Tel: (01253) 477006

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting :	21 June 2017

PROVISIONAL REVENUE OUTTURN 2016/2017

1.0 Purpose of the report:

- 1.1 To consider the Provisional Revenue Outturn for 2016/2017 compared with the approved budget and the capital expenditure in the year ended 31 March 2017 with sources of funding.

2.0 Recommendation(s):

- 2.1 To consider and scrutinise the Provisional Revenue Outturn for 2016/2017.

3.0 Reasons for recommendation(s):

- 3.1 To bring the Provisional Revenue and Capital outturn figures to Members' attention in accordance with good financial practice.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

None, the report is a position statement as at 31 March 2017.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

- 5.1 The report of the Director of Resources attached at Appendix 6a to this report outlines the Provisional Revenue Outturn for 2016/2017 compared with the approved budget and the capital expenditure in the year ended 31 March 2017 with sources of funding.
- 5.2 The Executive is due to consider the Provisional Revenue Outturn for 2016/2017 at its meeting on 19 June 2017 and is recommended to:
- 5.2.1 To approve the provisional revenue outturn for 2016/2017 and in so doing to note that the figures are subject to external audit and final accounting adjustments.
- 5.2.2 To approve the recommendations regarding the treatment of specific service under / overspends as outlined.
- 5.2.3 To approve the provisional capital outturn for 2016/2017 and methods of scheme funding as outlined.
- 5.2.4 To note the Prudential Indicator.
- 5.2.5 To note the levels of the earmarked reserves including those for the Housing Revenue Account and maintained schools.
- 5.2.6 To approve the recommendation that £1.5m is taken from the Transformation Reserve and £1.5m from the Collection Fund Deficit Reserve (Council Tax and NNDR) and added to General Fund Working Balances, increasing them to £6,166,000 for the start of the 2017/18 financial year.
- 5.3 Does the information submitted include any exempt information? No

5.3 List of Appendices:

Appendix 6a- Report of the Director of Resources
Appendix 6b- Outturn Summary
Appendix 6c- Chief Executive's Summary
Appendix 6d- Governance and Partnership Services Summary
Appendix 6e- Ward Budgets Summary
Appendix 6f- Resources Summary
Appendix 6g- Places Summary
Appendix 6h- Community and Environmental Services Summary
Appendix 6i-Adult Services Summary
Appendix 6j- Children's Services Summary
Appendix 6k- Public Health Summary

Appendix 6l- Budgets Outside the Cash Limit Summary
Appendix 6m- Capital Outturn Summary

6.0 Legal considerations:

6.1 None

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 As outlined in the report.

10.0 Risk management considerations:

10.1 Impact of financial performance on Council reserves and balances.

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
on
19 JUNE 2017

PROVISIONAL OUTTURN 2016/2017

1. Introduction

- 1.1 The purposes of this report are to show i) a comparison of General Fund Revenue Account expenditure in the year ended 31 March 2017 with the approved budget and ii) a statement of Capital Expenditure in the year ended 31st March 2017 with sources of funding. The figures are provisional in that they are subject to external audit and any final accounting adjustments. The final figures will be incorporated within the Statement of Accounts for 2016/2017, which is the subject of a separate report to the Audit Committee on 14 September 2017 in order to comply with the statutory deadline required by the Accounts and Audit (England) Regulations 2015.

2. Provisional Revenue Outturn 2016/2017

- 2.1 The Provisional Revenue Outturn for 2016/2017 (before allowing for changes to working balances) is £128,036,000 compared with the approved budget of £125,566,000 – a net increase of £2,470,000. The summary figures are shown at Appendix 4b.
- 2.2 The year-end variance position for each directorate is set out in Appendices 4c to 4k and is summarised as follows:-

Directorate	2016/2017 Variance £000	Reference Appendix
Chief Executive	(10)	2a
Governance and Partnership Services	225	2b
Ward Budgets	(248)	2c
Resources	(94)	2d
Places	429	2e
Community and Environmental Services	(66)	2f
Adult Services	(1,205)	2g
Children's Services	5,397	2h
Public Health	-	2i
Total	4,428	

2.3 The main reasons for this net service overspend / underspends are:-

Service	Reasons	£000
Children's Services	Children's Social Care overspent by £5.916m due to a significant increase in the numbers of Looked After Children. Budgets were set when numbers were around 450, which was still the highest LAC per 10,000 population nationally. However, numbers continued to rise and ended at an all-time high of 529 by 31 March 2017. Lack of capacity in the market along with more complex care needs have also pushed up unit costs. Legal costs have also increased as would be expected in line with the increase in numbers. Staffing savings across other Children's Services teams offset this pressure by £581k.	5,397
Places	The Places Directorate overspend largely comprises Prudential borrowing costs of £200k relating to the Foxhall Village and Central Leisure Quarter developments coupled with overspending and income shortfalls of £109k in Illuminations and a £95k shortfall against income target in	429

	Central Print Services. Other smaller service under and overspends increased this to a directorate overspend of £429k.	
Governance and Partnership Services	Repair and maintenance costs in Registration and Bereavement Services comprise the main component of the overspend. These, coupled with Coroner costs in excess of budget and an income shortfall against budget in relation to cremation fees, resulted in the reported position.	225
Chief Executive	The underspend in the Chief Executive's area related to income received in excess of budget.	(10)
Community and Environmental Services	Leisure and Catering were under budget by £145k due to a combination of increased income generation on Parks and a reduction in catering provisions costs. Highways and Traffic Management were £88k over budget due to pressures on Bus Shelter income and maintenance, partly offset by scheme income. A review of discretionary costs undertaken through the year resulted in savings offsetting pressures experienced elsewhere in the Directorate. The pressure due to the loss of the Waste PFI grant has been offset against reserves in 2016/17.	(66)
Resources	Property Services achieved savings of £620k against a property rationalisation target of £800k resulting in an overspend of £180k. All the other services within Resources underspent, totalling £274k, through a combination of staff vacancies, increased income and savings on supplies and services.	(94)
Ward Budgets	Scheme commitments of £287k are being carried forward into 2017/18. However, the balance of £39k overspend relates to expected income not being realised.	(248)
Adult Services	The Adult Commissioning Placements Budget underspent by £1,268k mainly as a result of higher than anticipated residential income and one-off savings following a review of prudent year-end accruals. Staffing budgets across the	(1,205)

	department also underspent by £80k due to higher than expected vacancy levels. Adult Safeguarding overspent by £143k due to additional legal and staffing costs to fund Deprivation of Liberty Safeguards (DoLS) case law.	
Total		4,428

- 2.4 The financial outturn for budgets 'outside the cash limit' is detailed at Appendix 4I and shows an aggregate underspending of £1,092,000. The main reasons for this are:-

Service	Reasons	£000
Concessionary Fares	Concessionary Fares were over budget due to the ongoing pressure arising from increased bus patronage and the impact of fare increases.	491
Parking Services	The service's income target was not achieved; the service did however continue its significant improvement in income generation. This was in spite of a reduction in available car parking spaces.	284
Previous Years' Pension Liability/Land Charges/Housing Benefits/Council Tax and NNDR Cost of Collection	Council Tax and National Non-Domestic Rates Cost of Collection underspent due to the costs recovered on Council Tax collection. There was also increased income in Land Charges.	(30)
New Homes Bonus	This underspend is due to the additional income resulting from the final NHB allocation.	(150)
Subsidiary Companies	This underspend has resulted from a saving on Prudential borrowing costs as borrowings on historic capital schemes have been repaid.	(152)
Treasury Management	Treasury Management has a £1,535k favourable position due to the ongoing temporary windfall from the short-term interest rates paid to finance capital expenditure during the year.	(1,535)
Total		(1,092)

3. Treatment of Revenue Budget Variances

- 3.1 As part of the year-end process an analysis of budget variances is undertaken in order to determine the treatment of under/overspendings on service budgets. The conventional Cash Limited Budgeting approach requires that:-

- underspendings are carried forward in full and are then available to

supplement the following year's service budget;

- overspendings are similarly carried forward but must as far as possible be recovered in the following financial year (where an extended period is required, this must be on the basis of a recovery plan with a timetable not exceeding 3 years and approved by the Executive); and
- any windfall gains, as determined by the Director of Resources and arising from events outside the control of the service, are added to the Council's general working balances.

3.2 However, having considered the Provisional Revenue Outturn 2016/2017 in detail and the financial outlook and consulted Corporate Leadership Team colleagues, it is recommended that:-

- the underspending of £287,000, in respect of the scheme commitments, on Ward Budgets is carried forward to 2017/2018 in full;
- the following under and overspendings are to be written off:

Directorate	£000
Chief Executive	(10)
Governance and Partnership Services	225
Ward Budgets	39
Resources	(94)
Places	429
Community and Environmental Services	(66)
Adult Services	(1,205)
Children's Services	5,397
Total	4,715

This will allow services to enter the new financial year in a balanced position and give directorates a realistic chance of meeting their budget savings for what will be the seventh consecutive year of material budget cuts.

4. Provisional Capital Outturn 2016/2017

- 4.1. This section sets out the level of expenditure incurred by the Council on its 2016/2017 Capital Programme. It provides a breakdown of expenditure by service in addition to providing a proposal on how the Capital Programme for 2016/2017 should be financed.
- 4.2. The total capital expenditure for the year was £42,773,974. This is summarised as follows with an analysis of spend by individual scheme available at Appendix 4m:-

Directorate	£
Place	15,835,397

Community & Environmental Services	14,534,804
Resources	9,503,148
Adult Services	1,714,326
Children's Services	1,097,876
Governance and Regulatory Services	88,423
Total	42,773,974

4.3 CIPFA's Prudential Code of Practice requires the Council to set a range of indicators each year, one of which is to separately account for non-HRA and Housing Revenue Account expenditure incurred in the financial year. Total capital spend in 2016/2017 of £42,773,974 is split between non-HRA of £35,145,348 and Housing Revenue Account of £7,628,626.

4.4 The original Capital Programme for 2016/2017 was set at £21.1m whilst the amount actually spent in-year was over double this. This is mainly due to new approvals given for schemes during the year and the large brought forward budget from previous years.

4.5 It is recommended that this expenditure is funded from the following sources:-

Source	£
Prudential Borrowing	15,153,126
Government and Other Grants	14,496,252
Capital Receipts	1,689,106
Other Sources:	
- Revenue	5,922,849
- Major Repairs Allowance	3,872,288
- CBD Reserve	475,000
- Vehicle Plant and Equipment reserve	386,515
- University Contribution	213,283
- United Utilities Contribution	136,570
- Police Contribution	119,599
- Other External Contributions	309,386
Total	42,773,974

The Council has maximised all capital resources available to it during 2016/2017 and arrangements have been made to ensure that funding for re-profiled schemes is carried forward into 2017/2018.

5. Collection Rates

5.1 Council Tax (CT)

At the end of month 12 the amount collected for Council Tax (excluding Police and Fire precepts) was £43.5m and the collection rate was 90.0%. This compares to £41.3m and 90.7% at the same point in 2015/2016. The

reduction of 0.7% compared to the previous year equates to £0.3m. The amount collected has actually risen by £2.2m and the movement of £2.5m is mainly due to increases in both the Council Tax rate and base.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme the target collection rate is 97.5% over a 4-year collection period as approved on 25th January 2016 as part of the setting of the Council Tax Base for 2016/2017.

The level of Council Tax income is also affected by movements in the actual Council Tax Base compared to that used for the purposes of the 2016/2017 Budget. The base is affected by the Council Tax Reduction Scheme which is effectively applied as a discount and therefore subsequently reduces the tax base. Movements in the Council Tax Reduction Scheme impact on the income due.

As at 31st March 2017 the level of arrears has increased to £15.0m (compared to £13.5m in 2015/2016) and the provision for bad debts has increased to £5.7m (compared to £5.2m in 2015/2016). These reflect the current economic climate and the risks associated with the Council Tax Reduction Scheme. If the actual collection rate is higher than 97.5% then the excess will be available to reduce the Council Tax in future years. If it is lower than 97.5% then an increase in Council Tax will be required in future years to cover the shortfall. This would be in addition to any changes arising from the actual collection rates in previous years.

5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1 April 2013. The Scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided.

At the end of month 12 the amount collected (excluding Police and Fire precepts) in respect of the Council Tax Reduction Scheme and Council Tax for those who have to pay CTRS, either for the first time or in addition to a proportion of their Council Tax, was £2.53m and the collection rate was 60.6%. This compares to £2.65m and 62.4% at the same point in 2015/2016 and is the principal cause of the overall collection rate deteriorating.

The impact of changes in the numbers and ratios between Older Age claimants and Working Age claimants during the year compared with the original estimates shows a definite volatility in the data used in projections.

5.3 National Non-Domestic Rate (NNDR)

Prior to 1st April 2013 National Non-Domestic Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant.

From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant.

At the end of month 12 the amount collected for National Non-Domestic Rates was £50.7m and the collection rate was 93.9%. This compares to £50.1m and 95.1% at the same point in 2015/2016. The reduction of 1.2% compared to the previous year equates to £0.7m, though increases in both the National Non-Domestic Rates multiplier and base have made positive contributions of £1.3m. The Council's share of these is 49%.

The surplus as at 31st March 2017 is £0.82m. The Council's share of this is £0.4m (49%).

As at 31st March 2017 the level of arrears has increased to £6.0m (compared to £4.6m in 2015/2016) and the provision for bad debts has increased to £2.3m (compared to £1.9m in 2015/2016). The level of write-offs and the provision for bad debts reflect the current economic climate and the volatility of these areas and supports the level of earmarked reserves held by the authority. The appeals provision has increased to £7.8m in 2016/2017 (compared to £6.7m in 2015/2016) and is deemed necessary due to the volume of appeals still being submitted to the Valuation Office.

The above figures are included in the NNDR 3 return to Department for Communities and Local Government. The figures will be reflected in the Collection Fund for 2016/2017, but will not fully impact on the Council until 2018/2019 due to the methodology employed by central government to collect the data required to calculate the shares of Non-Domestic Rate income.

6. Reserves and Provisions

- 6.1 In accordance with Local Authority Accounting Panel (LAAP) Bulletin No. 99 the Council's reserves and provisions are continuously reviewed for relevance, appropriateness and materiality. The establishment, use and closure of reserves and provisions require the specific authorisation of the Director of Resources and auditable records are maintained to that effect. Members are asked to note that the level of earmarked reserves has decreased from £42.2m to £37.5m during 2016/2017 with those reserves summarised and shown in the table overleaf:-

Earmarked Reserves	2015/2016	2016/2017
	£000	£000
Collection Fund Deficit Reserve (Council Tax & NNDR)	14,065	13,910
Public/Private Partnerships	9,056	7,548
Treasury Management – Prudential borrowing	2,329	2,668
Transformation Reserve	1,315	1,944
Museum Reserve	2,006	1,252
Insurances	600	850
Potential Pay Liabilities	1,314	284
Service Under/overspends	1,797	-
Other Reserves	9,749	9,045
Total Earmarked Reserves	42,231	37,501

- 6.2 The Strategic Leisure Assets cumulative overspend of £4,811,000 brought forward from 2015/2016 is included within earmarked reserves along with the 2016/2017 in-year overspend of £618,000. It is forecast that the portfolio will break-even, in-year, during 2021/2022 when it will then start to repay the overspend. This is in line with the Medium Term Financial Plan.
- 6.3. The financial performance of the Housing Revenue Account (HRA) is better than originally forecast for 2016/2017 by £1,993,000 with year-end balances of £6,857,000 which will be required in the main to support the Queens Park Phase 2 redevelopment scheme which is now well underway.
- 6.4. Maintained schools' balances (which lie outside the control of the Council) decreased by £826,000 in 2016/2017 to £2.3m. A £471,000 reduction was due to academy conversions with the remaining maintained schools taking £355,000 from their reserves. £973,000 is also held in an earmarked reserve in relation to unspent Dedicated Schools Grant.

7. General Fund Working Balances

- 7.1 The Council's Revenue Budget for 2016/2017 set a target level of General Fund working balances of around £6m. It is deemed appropriate to maintain this target level of £6m for working balances for the medium term. To do so would require an increase of £2,834k on the current balance of £3,166k.
- 7.2 A review of earmarked reserves has been undertaken. It is proposed that £1.5m is taken from the Transformation Reserve and £1.5m from the Collection Fund Deficit Reserve (Council Tax & NNDR) and added to General Fund Working Balances, increasing them to £6,166,000 for the start of the 2017/18 financial year. The rationale behind utilising these two reserves is that the former will be replenished from the reduction in the Minimum Revenue Provision (MRP) made available following the review of the method of charging MRP (reported to the Executive on 8th February 2016 as part of the Treasury Management Strategy 2016/17); and the latter appears to have sufficient headroom to accommodate any further volatility in Council Tax and

National Non-Domestic Rates collection over the medium-term.

8. Conclusions and Recommendations

- 8.1 The Provisional Outturn for 2016/2017 shows the financial performance culminating with the Council's General Fund working balances standing at £3,166,000. It has been a difficult year with Children's Services materially impacting upon the bottom line and no signs of improvement yet.
- 8.2 As the Council continues to manage the financial constraints placed upon it, the measures proposed within this report will reinstate some cushion for managing the risks that lie ahead in the next financial year, which the Medium Term Financial Sustainability Strategy has highlighted as the last of the very difficult years to navigate.
- 8.3 The Executive is asked to:
- approve the provisional revenue outturn for 2016/2017 and in so doing to note that the figures are subject to external audit and final accounting adjustments (ref. paragraph 2.1);
 - approve the recommendations regarding the treatment of specific service under / overspends as outlined (ref. paragraph 3.2);
 - approve the provisional capital outturn for 2016/2017 and methods of scheme funding as outlined (ref. paragraphs 4.2 and 4.5);
 - note the Prudential Indicator (ref. paragraph 4.3);
 - note the levels of the earmarked reserves including those for the Housing Revenue Account and maintained schools (ref. paragraphs 6.1, 6.3 and 6.4); and
 - approve the recommendation that £1.5m is taken from the Transformation Reserve and £1.5m from the Collection Fund Deficit Reserve (Council Tax and National Non-Domestic Rates) and added to General Fund Working Balances, increasing them to £6,166,000 for the start of the 2017/18 financial year (ref. paragraph 7.2).

Steve Thompson
Director of Resources

GENERAL FUND PROVISIONAL OUTTURN YEAR ENDING 31 MARCH 2017

TOTAL SUMMARY

	GENERAL FUND NET REQUIREMENTS	2016/2017 ADJUSTED CASH LIMIT £ '000	2016/2017 ACTUALS £ '000	2016/2017 VARIATION £ '000
	<u>CASH LIMITED BOTTOM LINE BUDGETS</u>			
	CHIEF EXECUTIVE	(125)	(135)	(10)
	GOVERNANCE & PARTNERSHIP SERVICES	1,404	1,629	225
	WARD BUDGETS	516	268	(248)
	RESOURCES	3,718	3,624	(94)
	PLACES	3,916	4,345	429
	STRATEGIC LEISURE ASSETS	1,397	2,015	618
	COMMUNITY & ENVIRONMENTAL SERVICES	43,752	43,686	(66)
	ADULT SERVICES	45,542	44,337	(1,205)
	CHILDRENS SERVICES	37,144	42,541	5,397
	PUBLIC HEALTH	304	304	-
	BUDGETS OUTSIDE THE CASH LIMIT	16,460	15,368	(1,092)
	CAPITAL CHARGES	(27,686)	(27,689)	(3)
	SUB TOTAL - NET COST OF SERVICES	126,342	130,293	3,951
	<u>CONTRIBUTIONS AND CONTINGENCIES</u>			
	CONTRIBUTION TO OTHER RESERVES	(2,958)	(2,958)	-
	2015/16 UNDERSPEND RESERVE	(279)	(279)	-
	TRANSFER TO RESERVES - SLA OVERSPEND	-	(618)	(618)
	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	54	26	(28)
	CONTINGENCIES	2,342	1,506	(836)
	SUB TOTAL - CONTRIBUTIONS & CONTINGENCIES	(841)	(2,323)	(1,482)
	<u>LEVIES</u>			
	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	65	66	1
	SUB TOTAL - LEVIES	65	66	1
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	125,566	128,036	2,470
	LESS: AMOUNT (TAKEN FROM)/ADDED TO WORKING BALANCES	0	(2,470)	(2,470)
	NET REQUIREMENT AFTER WORKING BALANCES	125,566	125,566	0

Balance at 1st April 2016

5,636

Movement in Balances

(2,470)

General Balances at 31 March 2017

3,166

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GENERAL FUND PROVISIONAL OUTTURN YEAR ENDING 31 MARCH 2017

TOTAL SUMMARY

	GENERAL FUND NET REQUIREMENTS	2016/2017 ADJUSTED CASH LIMIT £ '000	2016/2017 ACTUALS £ '000	2016/2017 VARIATION £ '000
	<u>CASH LIMITED BOTTOM LINE BUDGETS</u>			
	CHIEF EXECUTIVE	(125)	(135)	(10)
	GOVERNANCE & PARTNERSHIP SERVICES	1,404	1,629	225
	WARD BUDGETS	516	268	(248)
	RESOURCES	3,718	3,624	(94)
	PLACES	3,916	4,345	429
	STRATEGIC LEISURE ASSETS	1,397	2,015	618
	COMMUNITY & ENVIRONMENTAL SERVICES	43,752	43,686	(66)
	ADULT SERVICES	45,542	44,337	(1,205)
	CHILDRENS SERVICES	37,144	42,541	5,397
	PUBLIC HEALTH	304	304	-
	BUDGETS OUTSIDE THE CASH LIMIT	16,460	15,368	(1,092)
	CAPITAL CHARGES	(27,686)	(27,689)	(3)
	SUB TOTAL - NET COST OF SERVICES	126,342	130,293	3,951
	<u>CONTRIBUTIONS AND CONTINGENCIES</u>			
	CONTRIBUTION TO OTHER RESERVES	(2,958)	(2,958)	-
	2015/16 UNDERSPEND RESERVE	(279)	(279)	-
	TRANSFER TO RESERVES - SLA OVERSPEND	-	(618)	(618)
	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	54	26	(28)
	CONTINGENCIES	2,342	1,506	(836)
	SUB TOTAL - CONTRIBUTIONS & CONTINGENCIES	(841)	(2,323)	(1,482)
	<u>LEVIES</u>			
	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	65	66	1
	SUB TOTAL - LEVIES	65	66	1
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	125,566	128,036	2,470
	LESS: AMOUNT (TAKEN FROM)/ADDED TO WORKING BALANCES	0	(2,470)	(2,470)
	NET REQUIREMENT AFTER WORKING BALANCES	125,566	125,566	0

Balance at 1st April 2016

5,636

Movement in Balances

(2,470)

General Balances at 31 March 2017

3,166

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CHIEF EXECUTIVE SUMMARY

APPENDIX 6c

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	CHIEF EXECUTIVE	620	619	(1)
	HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(760)	(765)	(5)
	CORPORATE DELIVERY UNIT	15	11	(4)
	NET COST OF SERVICES	(125)	(135)	(10)

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	2,704	2,745	41
	PREMISES	-	4	4
	TRANSPORT	14	11	(3)
	SUPPLIES AND SERVICES	461	693	232
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	596	532	(64)
	CAPITAL CHARGES	13	13	-
	CORPORATE SAVINGS TARGET	(30)	55	85
	TOTAL EXPENDITURE	3,758	4,053	295
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	110	120	(10)
	GOVERNMENT GRANTS	-	4	(4)
	RECHARGES	3,333	3,300	33
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	440	764	(324)
	TOTAL INCOME	3,883	4,188	(305)
	NET EXPENDITURE	(125)	(135)	(10)

GOVERNANCE AND PARTNERSHIP SERVICES

APPENDIX 6d

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	DEMOCRATIC GOVERNANCE	2,104	2,103	(1)
	REGISTRATION AND BEREAVEMENT SERVICES	(373)	(154)	219
	CORPORATE LEGAL SERVICES	(327)	(320)	7
	NET COST OF SERVICES	1,404	1,629	225

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	3,203	3,650	447
	PREMISES	208	309	101
	TRANSPORT	45	52	7
	SUPPLIES AND SERVICES	693	1,041	348
	THIRD PARTY PAYMENTS	159	31	(128)
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	982	1,006	24
	CAPITAL CHARGES	68	68	-
	CORPORATE SAVINGS TARGET	(38)	-	38
	TOTAL EXPENDITURE	5,320	6,157	837
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	2,219	2,179	40
	GOVERNMENT GRANTS	-	19	(19)
	RECHARGES	1,263	1,210	53
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	434	1,120	(686)
	TOTAL INCOME	3,916	4,528	(612)
	NET EXPENDITURE	1,404	1,629	225

WARD BUDGETS

APPENDIX 6e

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	-	-	-
	PREMISES	-	-	-
	TRANSPORT	-	-	-
	SUPPLIES AND SERVICES	561	274	(287)
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	-	-	-
	CAPITAL CHARGES	-	-	-
	TOTAL EXPENDITURE	561	274	(287)
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	-	-	-
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	45	6	39
	TOTAL INCOME	45	6	39
	NET EXPENDITURE	516	268	(248)

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

RESOURCES

APPENDIX 6f

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	PROCUREMENT & DEVELOPMENT	(8)	(37)	(29)
	REVENUES & EXCHEQUER SERVICES	1,405	1,316	(89)
	BENEFITS	(1,050)	(1,057)	(7)
	ICT SERVICES	176	110	(66)
	CUSTOMER FIRST	(60)	(129)	(69)
	ACCOUNTANCY	(28)	(37)	(9)
	RISK SERVICES	70	65	(5)
	PROPERTY SERVICES & INVESTMENT PORTFOLIO	3,213	3,393	180
	NET COST OF SERVICES	3,718	3,624	(94)

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	11,910	11,699	(211)
	PREMISES	5,957	6,421	464
	TRANSPORT	146	108	(38)
	SUPPLIES AND SERVICES	3,946	5,119	1,173
	THIRD PARTY PAYMENTS	(3)	485	488
	TRANSFER PAYMENTS	215	267	52
	SUPPORT SERVICES	3,067	3,070	3
	CAPITAL CHARGES	5,381	5,733	352
	CORPORATE SAVINGS TARGET	(676)	-	676
	TOTAL EXPENDITURE	29,943	32,902	2,959
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	2,959	3,493	(534)
	GOVERNMENT GRANTS	455	528	(73)
	RECHARGES	20,710	20,808	(98)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,101	4,449	(2,348)
	TOTAL INCOME	26,225	29,278	(3,053)
	NET EXPENDITURE	3,718	3,624	(94)

PLACES

APPENDIX 6g

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	STRATEGIC LEISURE ASSETS	1,397	2,015	618
	CULTURAL SERVICES	103	125	22
	ECONOMIC DEVELOPMENT	74	74	-
	GROWING PLACES	12	207	195
	VISITOR ECONOMY	3,727	3,939	212
		3,916	4,345	429
	NET COST OF SERVICES	5,313	6,360	1,047

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	6,157	7,725	1,568
	PREMISES	1,697	2,389	692
	TRANSPORT	297	350	53
	SUPPLIES AND SERVICES	2,813	7,800	4,987
	THIRD PARTY PAYMENTS	345	360	15
	TRANSFER PAYMENTS	65	451	386
	SUPPORT SERVICES	1,486	1,508	22
	CAPITAL CHARGES	4,696	4,558	(138)
	CORPORATE SAVINGS TARGET	(221)	-	221
	TOTAL EXPENDITURE	17,335	25,141	7,806
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	3,741	4,757	(1,016)
	GOVERNMENT GRANTS	8	1,853	(1,845)
	RECHARGES	5,595	5,488	107
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,678	6,683	(4,005)
	TOTAL INCOME	12,022	18,781	(6,759)
	NET EXPENDITURE	5,313	6,360	1,047

COMMUNITY AND ENVIRONMENTAL SERVICES

APPENDIX 6h

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	BUSINESS SERVICES	1,407	1,396	(11)
	LEISURE AND CATERING	4,223	4,078	(145)
	PUBLIC PROTECTION	(314)	(287)	27
	COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,335	4,336	1
	HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,969	15,057	88
	STREET CLEANSING AND WASTE	18,688	18,650	(38)
	INTEGRATED TRANSPORT	444	456	12
	NET COST OF SERVICES	43,752	43,686	(66)

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	14,644	15,096	452
	PREMISES	2,051	2,299	248
	TRANSPORT	2,476	4,610	2,134
	SUPPLIES AND SERVICES	5,291	7,786	2,495
	THIRD PARTY PAYMENTS	22,414	20,731	(1,683)
	TRANSFER PAYMENTS	312	239	(73)
	SUPPORT SERVICES	5,445	5,453	8
	CAPITAL CHARGES	15,992	17,381	1,389
	CORPORATE SAVINGS TARGET	(319)	-	319
	TOTAL EXPENDITURE	68,306	73,595	5,289
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	8,717	9,443	(726)
	GOVERNMENT GRANTS	2,788	2,827	(39)
	RECHARGES	8,336	9,391	(1,055)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,713	8,248	(3,535)
	TOTAL INCOME	24,554	29,909	(5,355)
	NET EXPENDITURE	43,752	43,686	(66)

ADULT SERVICES

APPENDIX 6i

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	ADULT SOCIAL CARE	4,171	4,219	48
	CARE & SUPPORT	4,237	4,208	(29)
	COMMISSIONING & CONTRACTS	1,067	968	(99)
	ADULTS COMMISSIONING PLACEMENTS	35,545	34,277	(1,268)
	ADULTS SAFEGUARDING	522	665	143
	NET COST OF SERVICES	45,542	44,337	(1,205)

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	14,936	15,834	898
	PREMISES	77	38	(39)
	TRANSPORT	838	861	23
	SUPPLIES AND SERVICES	1,629	1,375	(254)
	THIRD PARTY PAYMENTS	44,298	43,882	(416)
	TRANSFER PAYMENTS	5,028	5,704	676
	SUPPORT SERVICES	2,220	2,226	6
	CAPITAL CHARGES	6	6	-
	CORPORATE SAVINGS TARGET	(332)	-	332
	TOTAL EXPENDITURE	68,700	69,926	1,226
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	12,775	13,843	(1,068)
	GOVERNMENT GRANTS	148	352	(204)
	RECHARGES	170	286	(116)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,065	11,108	(1,043)
	TOTAL INCOME	23,158	25,589	(2,431)
	NET EXPENDITURE	45,542	44,337	(1,205)

CHILDREN'S SERVICES

APPENDIX 6j

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	LOCAL SCHOOLS BUDGET	24,112	24,111	(1)
	BUSINESS SUPPORT AND RESOURCES	2,274	2,182	(92)
	EDUCATION	25,539	25,442	(97)
	EARLY HELP FOR CHILDREN & FAMILIES	4,157	3,765	(392)
	CHILDREN'S SOCIAL CARE	26,364	32,280	5,916
	GRANTS	(45,302)	(45,239)	63
	NET COST OF SERVICES	37,144	42,541	5,397

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager : Mr Mark Golden

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT £000	2016/17 ACTUAL £000	2016/17 VARIATION £000
	<u>EXPENDITURE</u>			
	EMPLOYEES	46,769	50,703	3,934
	PREMISES	376	2,436	2,060
	TRANSPORT	2,217	2,578	361
	SUPPLIES AND SERVICES	14,355	15,961	1,606
	THIRD PARTY PAYMENTS	15,725	24,517	8,792
	TRANSFER PAYMENTS	6,557	7,820	1,263
	SUPPORT SERVICES	4,196	6,537	2,341
	CAPITAL CHARGES	3,531	3,531	-
	CORPORATE SAVINGS TARGET	(1,185)	-	1,185
	TOTAL EXPENDITURE	92,541	114,083	21,542
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	403	1,358	(955)
	GOVERNMENT GRANTS	49,771	55,665	(5,894)
	RECHARGES	8	5,641	(5,633)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,215	8,878	(3,663)
	TOTAL INCOME	55,397	71,542	(16,145)
	NET EXPENDITURE	37,144	42,541	5,397

PUBLIC HEALTH

APPENDIX 6k

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUALS	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	1,602	1,328	(274)
	PREMISES	-	-	-
	TRANSPORT	21	9	(12)
	SUPPLIES AND SERVICES	29	60	31
	THIRD PARTY PAYMENTS	18,806	19,101	295
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	354	458	104
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	(11)	-	11
	TOTAL EXPENDITURE	20,801	20,956	155
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	19,392	19,392	-
	RECHARGES	-	4	(4)
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,105	1,256	(151)
	TOTAL INCOME	20,497	20,652	(155)
	NET EXPENDITURE	304	304	-

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

BUDGETS OUTSIDE THE CASH LIMIT

APPENDIX 6I

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2017

SUMMARY

	FUNCTIONS OF SERVICE	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUALS	2016/17 VARIATION
		£000	£000	£000
	TREASURY MANAGEMENT	13,246	11,711	(1,535)
	PARKING SERVICES	(3,558)	(3,274)	284
	CORPORATE SUBSCRIPTIONS	192	192	-
	HOUSING BENEFITS	1,884	1,883	(1)
	COUNCIL TAX AND NNDR COST OF COLLECTION	306	311	5
	SUBSIDIARY COMPANIES	(943)	(1,095)	(152)
	LAND CHARGES	(48)	(68)	(20)
	CONCESSIONARY FARES	3,834	4,325	491
	EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	3,190	3,176	(14)
	NEW HOMES BONUS	(1,643)	(1,793)	(150)
	NET COST OF SERVICES	16,460	15,368	(1,092)

	SUBJECTIVE ANALYSIS	2016/17 ADJUSTED CASH LIMIT	2016/17 ACTUAL	2016/17 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	4,026	4,008	(18)
	PREMISES	1,167	1,226	59
	TRANSPORT	38	19	(19)
	SUPPLIES AND SERVICES	5,124	8,520	3,396
	THIRD PARTY PAYMENTS	70	80	10
	TRANSFER PAYMENTS	79,535	79,455	(80)
	SUPPORT SERVICES	4,065	4,074	9
	CAPITAL CHARGES	18,776	13,657	(5,119)
	CORPORATE SAVINGS TARGET	(1,432)	-	1,432
	TOTAL EXPENDITURE	111,369	111,039	(330)
	<u>INCOME</u>			
	CUSTOMER & CLIENT RECEIPTS	7,089	6,641	448
	GOVERNMENT GRANTS	81,407	81,672	(265)
	RECHARGES	3,568	3,233	335
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,845	4,125	(1,280)
	TOTAL INCOME	94,909	95,671	(762)
	NET EXPENDITURE	16,460	15,368	(1,092)

PROVISIONAL CAPITAL OUTTURN STATEMENT 2016/17

APPENDIX 6m

Expenditure for Capital Purposes

2016/17

	PAYMENTS IN 2016/17	CAPITAL RECEIPTS	GOVERNMENT AND OTHER GRANTS	OTHER SOURCES	PRUDENTIAL BORROWING	TOTAL
	£	£	£	£	£	£
<u>Director Responsible for</u>						
Children's Services						
Primary Schools						
Bispham Endowed	68,428	0	68,428	0	0	68,428
Boundary	11,281	0	11,281	0	0	11,281
Claremont	435	0	435	0	0	435
Pegasus Education Diversity	4,525	0	4,525	0	0	4,525
Kincraig	5,776	0	5,776	0	0	5,776
Layton	53,130	0	53,130	0	0	53,130
Mereside	20,001	0	20,001	0	0	20,001
Stanley	60,630	0	60,630	0	0	60,630
Extended Service Provision	(24,969)	0	(24,969)	0	0	(24,969)
Moor Park Lighting	28,568	0	28,568	0	0	28,568
Stanley	15,353	0	15,353	0	0	15,353
Secondary Schemes						
Bispham High	456,787	0	456,787	0	0	456,787
Highfield	6,536	0	6,536	0	0	6,536
Other Schemes						
Highfurlong Special	2,316	0	2,316	0	0	2,316
Woodlands	84,924	0	84,924	0	0	84,924
Westbury	217,380	0	181,506	35,874	0	217,380
Oxford	15,863	0	15,863	0	0	15,863
Early Years	48,804	0	48,804	0	0	48,804
Autism Innovation	6,682	0	6,682	0	0	6,682
Aiming High Disabled Children	5,723	0	5,723	0	0	5,723
Mereside	9,703	0	9,703	0	0	9,703
TOTAL Children's Services	1,097,876	0	1,062,002	35,874	0	1,097,876
<u>Director Responsible for</u>						
Adult Services						
I-Switch Scheme	241,776	0	241,776	0	0	241,776
Community Information Portal	4,996	0	4,996	0	0	4,996
Adults ICT Project 2016-17	294,269	0	294,269	0	0	294,269
Transformational Project	20,494	0	20,494	0	0	20,494
Regeneration - Renovation Grant	1,104,484	0	1,104,484	0	0	1,104,484
Care & Repair	13,440	13,440	0	0	0	13,440
Winter warmth	34,867	0	34,867	0	0	34,867
TOTAL Adult Services	1,714,326	13,440	1,700,886	0	0	1,714,326

Director Responsible for
Community and Environmental

Other Schemes

VPE 2016/17	386,515	0	0	386,515	0	386,515
Bispham Health Centre	(5,000)	(5,000)	0	0	(5,000)	0
Street Cleansing Vehicles	345,342	0	0	0	345,342	345,342
Anchorsholme Seawall Scheme	3,940,649	0	3,940,649	0	0	3,940,649
Sand Dunes	113,735	0	113,735	0	0	113,735
Marton Mere Dam	69,419	0	69,419	0	0	69,419
Sea Water Management High Risk Areas (Swmp Hra) Study	37,104	0	37,104	0	0	37,104

Total Other schemes	4,887,764	(5,000)	4,160,907	386,515	345,342	4,887,764
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Transport

Yeadon Way	76,156	0	76,156	0	0	76,156
Bridges	3,994,066	0	3,994,066	0	0	3,994,066
Blackpool/Fleetwood Tramway Upgrade	5,326,818	0	0	61,447	5,265,371	5,326,818
Sintropher Project	0	0	0	213,283	(213,283)	0
Clean Vehicle Technology	250,000	0	250,000	0	0	250,000

TOTAL Transport	9,647,040	0	4,320,222	274,730	5,052,088	9,647,040
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TOTAL Community and Environmental	14,534,804	(5,000)	8,481,129	661,245	5,397,430	14,534,804
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Director Responsible for
Place

Housing - HRA

Adaptation Work for the Elderly & Disabled	338,840	0	0	338,840	0	338,840
Work towards Decent Homes Standard	7,289,786	65,078	0	7,224,708	0	7,289,786
Total Housing - HRA	7,628,626	65,078	0	7,563,548	0	7,628,626

Private Sector Housing

Tyldesley/Rigby Road	1,055,993	360,000	477,528	218,465	0	1,055,993
Cluster Of Empty Homes	3,000	0	3,000	0	0	3,000
Crystal Road Scheme	68,840	0	68,840	0	0	68,840
TOTAL Private Sector Housing	1,127,833	360,000	549,368	218,465	0	1,127,833

Transport

LTP - Local Safety Scheme	88,000	0	88,000	0	0	88,000
LTP - Maintenance	1,113,820	207,750	906,070	0	0	1,113,820
LTP - Parking Management	77,243	0	77,243	0	0	77,243
LTP - Public Transport Schemes	162,993	0	162,993	0	0	162,993
LTP - Traffic Management and Accessibility	284,662	0	284,662	0	0	284,662
LTP - Walking and Cycling	32,625	0	32,625	0	0	32,625
Total Transport Schemes	1,759,343	207,750	1,551,593	0	0	1,759,343

Other Schemes

Leisure Assets	467,426	0	127,727	0	339,699	467,426
Quality Corridor	684,651	0	684,651	0	0	684,651
Bonny Street Acquisition	3,370,023	0	0	0	3,370,023	3,370,023
Leopold Grove	357,292	0	0	0	357,292	357,292
Lightpool	139,756	0	100,298	39,458	0	139,756
Illuminations Vehicles	300,447	0	0	0	300,447	300,447

Total Other Schemes	5,319,595	0	912,676	39,458	4,367,461	5,319,595
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Total Place	15,835,397	632,828	3,013,637	7,821,471	4,367,461	15,835,397
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Director Responsible for

Governance and Regulatory Services

Crematorium Building Works

Total Governance & Regulatory

88,423	0	0	0	88,423	88,423
88,423	0	0	0	88,423	88,423

Director Responsible for

Resources

Property Management

Office Redevelopment 1 Clifton St
Remodelling CLC Gr Park
Stanley Buildings Windows
Municipal Buildings Works
Christ the King Demolition
Central Business District Ph1
Central Business District Ph2
Syndicate
Wilkinson's Acquisition
Oceanic Hotel

Total Project Management

Other Schemes

CRRM 2016/17
ICT Refresh 2016/17

Total Other Schemes

TOTAL Resources

776,731	0	0	776,731		776,731
21,124	0	0	0	21,124	21,124
9,516	0	0	9,516	0	9,516
870,154	0	0	870,154	0	870,154
327,298	290,000	0	37,298	0	327,298
79,837	606,000	0	0	(526,163)	79,837
58,445	0	0	0	58,445	58,445
138,598	0	138,598	0	0	138,598
6,279,054	0	0	0	6,279,054	6,279,054
166,838	151,838	0	15,000	0	166,838
8,727,595	1,047,838	138,598	1,708,699	5,832,460	8,727,595
306,755	0	100,000	206,755	0	306,755
468,798	0	0	1,001,446	(532,648)	468,798
775,553	0	100,000	1,208,201	(532,648)	775,553
9,503,148	1,047,838	238,598	2,916,900	5,299,812	9,503,148

TOTAL EXPENDITURE

42,773,974	1,689,106	14,496,252	11,435,490	15,153,126	42,773,974
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Others	
REVENUE	5,922,849
M.R.A.	3,872,288
CBD Reserve	475,000
VPE Reserve	386,515
University Contribution	213,283
U U Contrbn - Tyldesley/Rigby	136,570
Police Contribution	119,599
BCH Contribution	66,081
Foulds Metals - Tramway	61,447
School Contribution	35,874
Teaching Hospital Contribn	25,000
Other contribution	120,984
	11,435,490

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting:	21 June 2017

TREASURY MANAGEMENT OUTTURN REPORT FOR YEAR ENDED 31 MARCH 2017

1.0 Purpose of the report:

- 1.1 To consider the Treasury Management Outturn Report for the year ended 31 March 2017.

2.0 Recommendation:

- 2.1 To consider and scrutinise the report concerning Treasury Management activities for the financial year ended 31 March 2017.

3.0 Reasons for recommendation:

- 3.1 At its meeting on the 28 February 2014, the Council agreed to adopt the CIPFA Treasury Management in Public Services Code of Practice and Cross-Sectoral Guidance Notes (2011 Edition). A feature of the Code is that periodic reports on Treasury Management activities are submitted to the Executive and the attached report relates to Treasury Management activities for the 2016/17 financial year. The report is also submitted to the Tourism, Economy and Resources Scrutiny Committee for its consideration in accordance with good financial practice.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

None

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The Economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

5.1 One of the requirements of CIPFA's (Chartered Institute of Public Finance and Accountancy) 2011 Prudential Code and Treasury Management Codes of Practice is that periodic reports on the Council's treasury management activities are submitted to the Executive. This annual report on performance is for the 2016/17 financial year.

5.2 The Council manages its cashflow and long-term financing of capital investments in accordance with its annual Treasury Management Strategy. The 2016/17 Strategy was approved by the Council on 25 February 2016.

5.3 The Treasury Management Outturn Report is due to be considered by the Executive at its meeting on 19 June 2017.

5.4 Does the information submitted include any exempt information? No

5.5 List of Appendices:

Appendix 7a: Treasury Management Outturn Report 2016/2017

Annex 1 – External debt fallout chart, maturity values as at 31 March 2017

Annex 2 – Official Bank (Base) Rate movements September 2007 to March 2017

Annex 3 – Treasury Management Summary Statistics for the year 2016/2017

Annex 4 – Comparison of Budget to Actuals 2016/2017

Annex 5 – Treasury Management Prudential Indicators 2016/2017

6.0 Legal considerations:

6.1 None

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None

9.0 Financial considerations:

9.1 Please see the report and its annexes 1 to 5.

10.0 Risk management considerations:

10.1 Liquidity Risk (accessibility and/or running out of cash)

10.2 Market Risk (Movements in interest rates – yield)

10.3 Credit Risk (investment counterparties might default – security)

10.4 Operational Risk (adequacy of internal processes)

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 With the Council's Treasury Management Panel

13.0 Background papers:

None

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
on
19 June 2017

TREASURY MANAGEMENT OUTTURN REPORT FOR THE YEAR
ENDED 31 MARCH 2017

1. INTRODUCTION

One of the requirements of CIPFA's (Chartered Institute of Public Finance and Accountancy) 2011 Prudential Code and Treasury Management Codes of Practice is that periodic reports on the Council's treasury management activities are submitted to the Executive. This annual report on performance is for the 2016/17 financial year.

The Council manages its cashflow and long-term financing of capital investments in accordance with its annual Treasury Management Strategy. The 2016/17 Strategy was approved by the Council on 25 February 2016 and its objectives are as follows:

- to set the framework for managing the Council's investments and cashflows and controlling its banking, money market and capital market transactions
- to plan and secure appropriate borrowing in order to finance the Capital Programme for 2016/17 and the next two years, at the lowest cost to the Council
- to achieve the best rates of return from the investment of temporary surplus cash balances commensurate with risk, subject to the overriding principle of maintaining an acceptable level of security
- to control effectively the risks associated with these transactions
- to comply with appropriate codes and regulations including the International Financial Reporting Standards as they apply to Treasury Management.

In delivering the above objectives the Council will:

- decide its own borrowing limits taking into account its financial situation, long-term plans and in particular what it thinks is affordable now and sustainable in the future
- monitor these limits using performance measures called Prudential indicators. All local authorities must use the same system of performance measurement and risk control. The borrowing limits have been set in accordance with the Council's Medium-term Financial Plan.

2. BORROWING TRANSACTIONS 2016/17

2.1 Loans Raised

The Council's total borrowing powers at 1st April 2016 (the Authorised Limit) stood at £271m. New long-term borrowing of £5m was taken in November 2016 at a rate of 1.25% and will be repaid at maturity.

The 2016/17 borrowing requirement for the remainder of the capital programme was deferred until such time that interest rates are judged to be favourable to the Council. This action reduces the Council's exposure to counterparty risk whilst enabling savings to be made in long-term borrowing costs. The Treasury Management Panel's view is that it will continue to monitor interest rates and borrow only when market conditions are favourable.

Temporary borrowing has been required to deal with the normal peaks and troughs of the cashflow, including creditor payments, grant receipts, etc. It has also been required to cover troughs in cashflow due to the delay in taking new long-term borrowing.

2.2 Loans Repaid

During the year £8.4m was repaid in addition to the temporary borrowing referred to in 2.1 above and £0.8m debt, which originated at the time of the Local Government Reorganisation and was held through Lancashire County Council (LCC), has been repaid during the year.

Of the £8.4m loans repaid which are referred to above: two loans totalling £5.3m were repaid when they matured in November 2016 to Hampshire County Council, a £1m loan was repaid when it matured in March 2017 to Chase Manhattan Bank. The remaining £2.1m, all Public Works Loan Board Loans, were repaid at maturity.

Attempts have been made to agree the early repayment of the remaining £18.8m of Local Government Reorganisation Debt which was taken on by the Council when it separated from Lancashire County Council and became a Unitary Authority in 1998. The Council's initial proposal has been declined but negotiations are ongoing to agree a repayment of the loan.

2.3 Loans Refinanced

From time to time opportunities arise to repay existing loans and replace them with lower cost alternative loans. Where this arises savings in annual interest costs can be achieved which keep the Council's overall borrowing costs as low as possible.

No new opportunities to refinance existing loans were identified in 2016/17 but the Treasury Management Panel continues to look at ways to reduce the cost of interest on long-term loans.

2.4 Summary

The Council's overall pooled borrowing rate on its long-term debt increased from 4.83% in 2015/16 to 4.93% in 2016/17. This change occurred as a result of the movement in loans referred to in 2.2 above.

Temporary borrowing has been required at certain times during the year in order to manage the peaks and troughs in cashflows. The Council's borrowing activities for the 2016/17 financial year are summarised on the next page:

	<u>Loan financing at 1 Apr 2016</u>	<u>Additions</u>	<u>(Reductions)</u>	<u>Loan financing at 31 Mar 2017</u>
	£M	£M	£M	£M
PWLB	49.3	-	(2.1)	47.2
Market Loans	39.3	5.0	(6.3)	38.0
Temporary Loans	64.1	306.7	(279.3)	91.5
Sub total	152.7	311.7	(287.7)	176.7
Local Government Reorganisation (LGR) Loan	19.6	-	(0.8)	18.8
TOTAL Loans	172.3	311.7	(288.5)	195.5
Temporary Investment	(13.4)	(317.8)	320.5	(10.7)
NET External Loans	158.9	(6.1)	32.0	184.8

The revised maturity profile for the total external long-term loans outstanding as at 31 March 2017 is shown in Annex 1 of this report.

3. INVESTMENT TRANSACTIONS 2016/17

3.1 Overview

The Bank of England Official Bank Rate - the 'Base Rate', i.e. the general level to which all short-term interest rates are related started the year at 0.5%. On the 4th August the Bank of England reduced the rate to 0.25% and the rate remained at this level for the rest of the year.

Annex 2 shows this interest rate graphically from 1 September 2008 to 31 March 2017.

3.2 Receipts and Payments during the Year

Annex 3 of this Report summarises the Council's cashflows during the year, short-term interest receivable and payable, year-end loans outstanding and investment balances.

3.3 Investment Earnings

Interest which has been earned from temporary investments is included in Annex 3, together with a comparison with the budgeted income for the financial year. Actual investment earnings, included within the short-term net receivable/payable figure, are £31k and these are referred to in Annex 4 within the note on higher cash balances.

3.4 Approved Institutions for Investments

The Treasury Management Panel will continue to manage the Council's treasury and investment affairs in a cautious and prudent manner taking account of changes in the economic climate. The Council's Treasury Management Policy restricts investments to a list of approved institutions. Each institution has its own maximum investment limit and

timeframe and the security of funds is the overriding factor.

The list comprises UK-registered banks along with their subsidiaries, the Nationwide and Coventry Building Societies, upper tier local authorities and certain other public sector bodies plus short-term gilts and UK treasury bills. The list continues to be reviewed regularly in the light of changes in credit ratings and market intelligence.

4. REVENUE OUTTURN 2016/17

The Treasury Management revenue account for 2016/17 had net expenditure of £11,711k, an improvement of £1,535k over the budget of £13,246k.

A comparison of the Treasury Management revenue account with the budget for 2016/17 is set out in Annex 4.

The debt servicing costs for 2016/17 decreased due to the use of cheaper temporary loans and the deferral of any new long-term borrowing.

Low levels of interest available on temporary cash balances coupled with fewer opportunities to restructure the long-term loan portfolio mean that further savings cannot be guaranteed in future years.

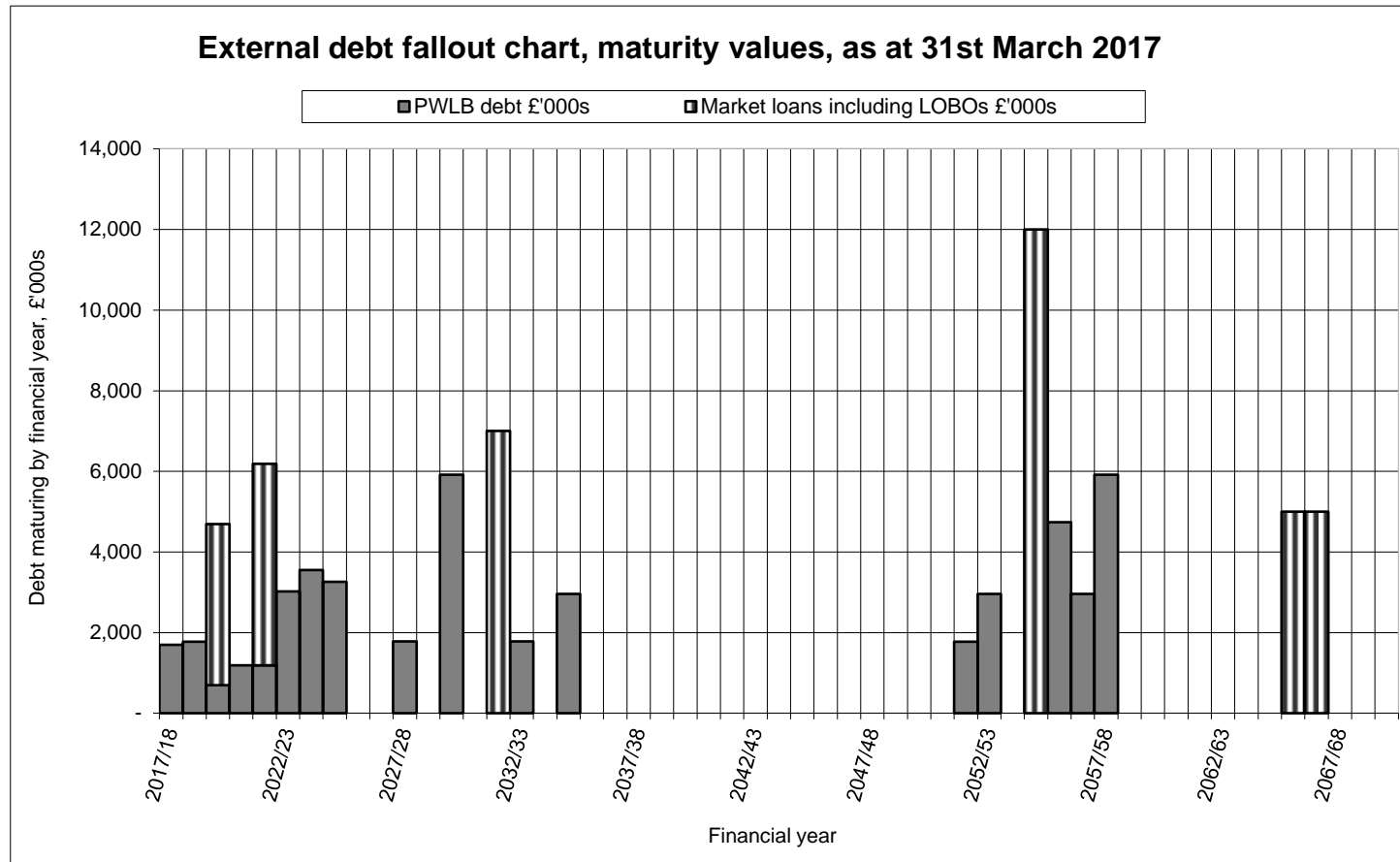
5. PRUDENTIAL INDICATORS

The Prudential Indicators and Limits for 2016/17 are set out within Annex 5 to this Report.

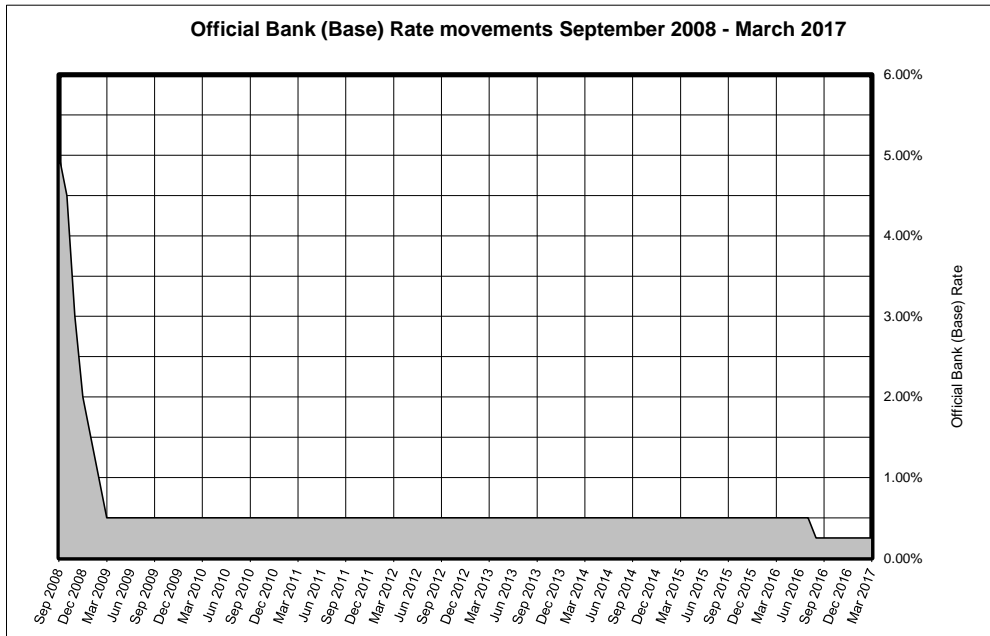
6. RECOMMENDATION

The Executive is asked to note the report on treasury management activities for the financial year ending 31st March 2017.

S. THOMPSON
DIRECTOR OF RESOURCES



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TREASURY MANAGEMENT REPORT

SUMMARY STATISTICS FOR THE YEAR 2016/17

SHORT TERM INTEREST NET (RECEIVABLE)/PAYABLE	
	£'000s
Budgeted for year	411
Actual for year	190*

* (includes £31k interest receivable)

SHORT TERM INVESTMENTS MADE	
	Call Accounts & Money Market
Number in the year	153
Total value of those transactions in and out	£318m
Average interest rate earned	0.21%

SHORT TERM LOANS MADE	
Number in year	94
Total value of those transactions in and out	£307m
Average interest rate paid	0.33%

YEAR END LOANS OUTSTANDING		
01/04/16 £'000s	SOURCE	31/03/17 £'000s
49,324	Public Works Loan Board	47,153
39,250	Market Loans	38,000
64,100	Temporary Loans	91,500
152,674	TOTAL LOANS OUTSTANDING	176,653

YEAR END INVESTMENT BALANCES		
01/04/16 £'000s	CHANGE	31/03/17 £'000s
13,350	Investments (Call accounts)	6,700
-	Investments (Money Market)	4,000
13,350	Total	10,700

CASH FLOWS DURING THE YEAR	
RECEIPTS	£'000s
Loans & Investments, total movements (The transaction totals, NOT the balance) (A)	632,110
Council Tax & NNDR	87,029
Government Grants/Rate Support Grant	143,420
Housing Benefit & Subsidy	78,605
Other income, VAT reclaimed	120,779
TOTAL OF ALL AMOUNTS RECEIVED INTO THE BANK ACCOUNTS	1,061,943

PAYMENTS	£'000s
Loans & Investments, total movements (The transaction totals, NOT the balance) (B)	605,481
General Creditors	285,328
Salaries & Wages	95,116
Housing Benefits	66,804
Precepts, Police & Fire	8,859
TOTAL OF ALL AMOUNTS PAID OUT OF THE BANK ACCOUNTS	1,061,588

The difference between total amounts received and paid equals the movement on the current account balances during the year and not solely the movement on Loan and Investment balances which is shown in the table below.

RECONCILIATION OF CASH FLOWS WITH THE LOAN & INVESTMENT PORTFOLIOS		
Receipts	(A)	632,110
Payments	(B)	(605,481)
Net (payment)/receipt into current a/cs		26,629
Total loans at end of year	176,653	
Total loans at start of year	(152,674)	
Net loans taken out		23,979
Investments at end of year	(10,700)	
Investments at start of year	13,350	
Net decrease in investments		2,650
Net (payment)/receipt into current a/cs		26,629

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Comparison of Budget to Actuals 2016/17

The annual budget monitoring information for 2016/17 shows a (£1,535k) full-year (favourable) variance on the £13,246k Treasury Management Budget.

The components of this variance are as follows:

	2016/17 Full Year Variance (Fav)/Adv £'000s
The use of temporary borrowing and internal financing have enabled borrowing to be delayed, thus achieving savings against interest payable	(1,186)
Interest Received on Lending to Subsidiary Companies	(158)
Reduced interest charged by LCC on LGR Debt	(143)
Higher cash balances than planned have been maintained during 2016/17 and this has contributed to an increase in the level of temporary investment income (Actual £31k minus Budget £4k)	(27)
Other miscellaneous items including recharges, brokerage and SORP premia costs	(21)
2016/17 full-year (favourable)/adverse position	(1,535)

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'Treasury Management' Prudential Indicators 2016/17

Prudential Indicator	2016/17 Full-year planned Prudential Indicator	2016/17 Actual Prudential Indicator			
(Paragraph references are to the Annual Report to Council)					
Prudential Indicators: the actual position 2016/17					
Actual Capital Financing Requirement as at 31/03/17 (Including HRA)	Actual figure is reported at the 31st March 2017	£299.9m			
Actual Net External debt as at 31/03/17	Actual figure is reported at the 31st March 2017	£232.2m			
Prudential Indicators for Affordability					
(C, 6.2) The ratio of financing costs to net revenue stream, non-HRA. 2016/17	10.6%	10.2%			
(C, 6.2) The ratio of financing costs to net revenue stream, HRA. 2016/17	3.2%	2.7%			
The combined ratio of financing costs to net revenue stream. 2016/17	9.5%	9.2%			
Prudential Indicators for Prudence					
(C, 5.7) Authorised Limit. 2016/17	(*) Borrowing no higher than £195.0m (*) Long Term Liabilities no higher than £76.0m	Year end position is £184.8m Year end position is £47.4m			
(C, 5.7) Operational Boundary. 2016/17	(*) Borrowing no higher than £185.0m (*) Long Term Liabilities no higher than £75.0m	Year end position is £184.8m Year end position is £47.4m			
(C, 3.4) Net borrowing and the Capital Financing Requirement.	Borrowing < estimated CFR except in the short term.	The Indicator is being complied with.			
(C, 3.3) Estimates of the Capital Financing Requirement, non-HRA. 31.3.17	£298.2m. Per Budget workings. Including PFI schemes.	£288.5m			
(C, 3.3) Estimates of the Capital Financing Requirement, HRA. 31.3.17	£11.4m. See Budget assumption below.	£11.4m			
(C, 3.3) The combined estimates of the Capital Financing Requirement. 31.3.17	£309.6m	£299.9m			
Prudential Indicators for Treasury Management					
(B, 1.3) Adoption of the CIPFA Code of Practice and Cross-Sectoral Guidance Notes for Treasury Management - 2011 Edition.	Adopted.	Adopted			
(B, 8.8) Variable interest rate exposure. Upper limit. 2016/17	£112.0m	£108.5m			
(B, 8.8) Fixed interest rate exposure. 2016/17	£309.6m	£76.2m			
(B, 8.8) Gross compared to CFR 2016/17	Maximum Gross Debt: £251.0m, CFR: £309.6m	Gross Debt: £184.8m, CFR: £299.9m			
(B, 8.8) Prudential limits for the maturity structure of borrowing.		Lower limit	Upper limit	Actual % at 31.3.17	
	< 12 months	Nil%	18%	< 12 months	2.0%
	12 to within 24 mths	Nil%	18%	12 to within 24 mths	2.1%
	24 mths, within 5 yrs	Nil%	30%	24 mths, within 5 yrs	14.2%
	5 to within 10 years	2.0%	60%	5 to within 10 years	11.6%
	10 to within 30 years	2.0%	70%	10 to within 30 years	22.8%
	30 years and above	15%	90%	30 years and above	47.4%
(B, 8.7) Prudential limits for principal sums invested for periods longer than 364 days.	Not permitted; 3 months maximum		This Indicator is being complied with.		

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Paolo Pertica, Head of Visitors Services
Date of Meeting	21 June 2017

COMMUNITY SAFETY PERFORMANCE REPORT APRIL 2016 – MARCH 2017

1.0 Purpose of the report:

- 1.1 To consider performance regarding the Community Safety Partnership's priorities between April 2016 and March 2017. The priorities discussed within this report are the Partnership priorities for 2016/2019: Violence Against The Person, Antisocial Behaviour, Domestic Abuse, Sexual Offences and Rape, and Child Sexual Exploitation. The report will also make reference to other ongoing work such as Hate Crime, Counter Terrorism, Serious Organised Crime and Modern Day Slavery.

2.0 Recommendation:

- 2.1 To scrutinise the performance of the Community Safety Partnership against its 2016/2019 priorities and identify any matters for further consideration.

3.0 Reasons for recommendation:

- 3.1 To ensure effective scrutiny of the Community Safety Partnership.
- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes
- 3.3 Other alternative options to be considered:
- Not applicable

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 BSafe Blackpool, the Blackpool Community Safety Partnership, is a group of statutory partners who meet bi-monthly to take forward strategic issues relating to addressing crime and antisocial behaviour, as well as the misuse of drugs and alcohol. The group had been chaired by Dr Arif Rajpura, Director of Public Health. However, Dr Rajpura stepped down at the meeting of the Partnership in March and Councillor Gillian Campbell was appointed as the new chair at the following meeting in May.
- 5.2 The statutory responsible authorities for BSafe Blackpool are Blackpool Council, Lancashire Constabulary, Blackpool Clinical Commissioning Group, Lancashire Fire and Rescue Service, Lancashire and Cumbria Community Rehabilitation Company (previously part of the Probation Service) and HM Prison and Probation Service. A number of additional organisations, although not statutory responsible authorities, are also members of the partnership such as Blackpool Coastal Housing, North West Ambulance Service and the Office of the Police and Crime Commissioner. Other organisations from the private, public and third sector may also be temporarily involved with BSafe Blackpool subject to the issues being addressed by the partnership. Actions and decisions made at the meetings are then cascaded to the operational arm of the Partnership, such as the Tactical Tasking Group and a number of additional thematic subgroups.
- 5.3 The priorities on which the partnership focuses are identified by using an annual Strategic Assessment, a process which analyses the crime, disorder and harm data from Blackpool in order to identify the areas which require particular attention. The Strategic Assessment also identifies key threats, any specific trends in crime, disorder and substance misuse and any changes since the previous assessment. The way in which performance against these priorities is measured has significantly changed in the past couple of years, with focus progressively shifting from volume crime and reduction targets, to a more harm and risk based perspective on crime and its impact.

6.0 Performance

- 6.0.1 During the period between 2004/2005 and 2014/2015, crime in Blackpool consistently reduced year on year which created an extremely challenging baseline from which to achieve further reductions. Therefore, in 2015/2016 all crime increased for the first time in a number of years partly due to this baseline, but also due to the aforementioned change in emphasis around harm and risk. This shift in focus has actively encouraged victims to come forward and report crimes such as hate and sexual offences which, although presenting within the figures as an increase, is actually a positive outcome. This trend of increases in 2015/2016 continuing through 2016/2017 is also being seen across the County.
- 6.0.2 All crime in Blackpool for the period April 2016 to March 2017 is up by 12.4% (n=+2059) compared to the previous year. The crime categories contributing to the majority of this increase are Violence Against the Person, up by 14.6% (n=+751) and Theft Offences (predominantly burglary and vehicle offences), up by 13.3% (n=+908).

The Partnership is aware of this emerging trend relating to theft offences and work is currently being undertaken to reduce the issue. A number of suspected individuals are currently being targeted and progress is being monitored within the relevant Police meetings. Thirteen out of the fourteen districts across Lancashire have seen increases in theft offences during 2016/17.

6.0.3 All crime in Lancashire has increased by 10.8% (+10,438).

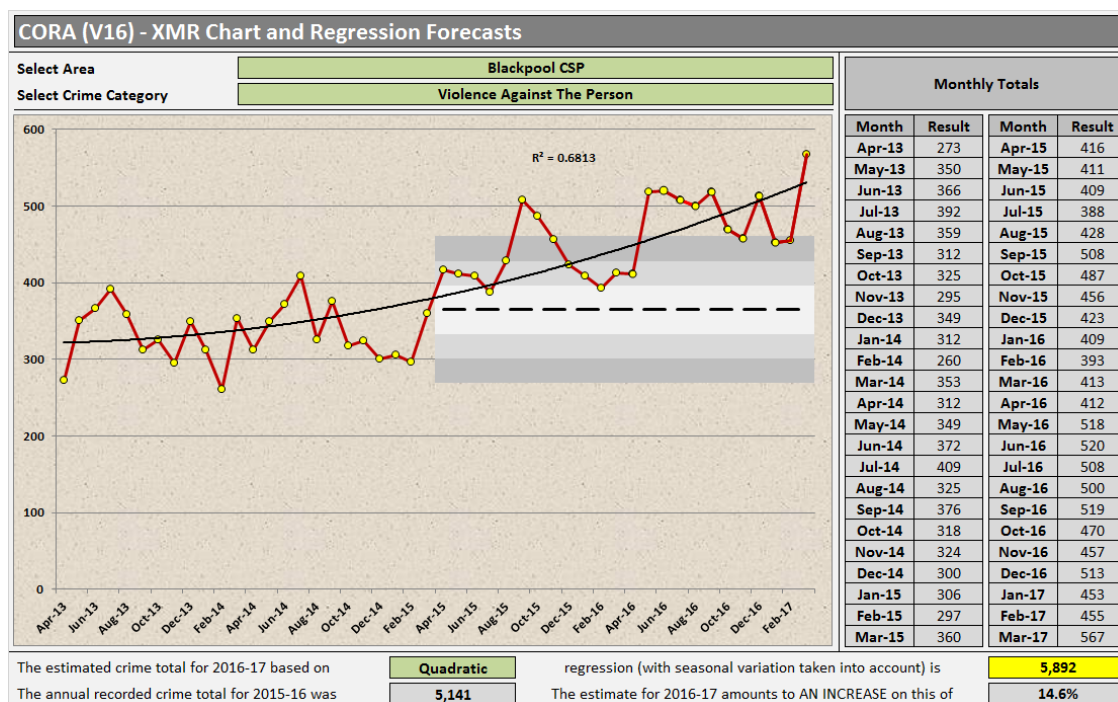
With regards to the Community Safety Partnership priorities for 2016/2019, the performance for year end is as follows:

6.1 Violence Against The Person

6.1.1 The figures for April 2016 - March 2017 in relation to Violence Against The Person (VAP) are as follows:

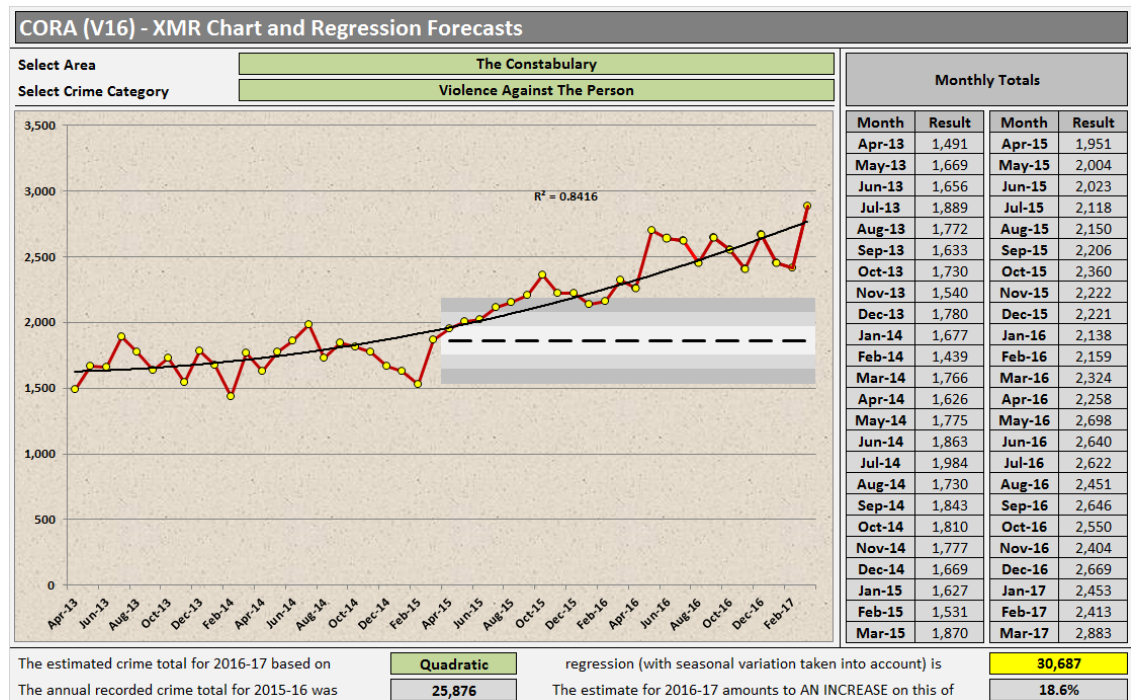
Serious Assaults:	increase of 10.1% (+15 offences)
Less Serious Assaults:	increase of 18.8% (+446 offences)
Non-Injury Assaults:	increase of 3.8% (+74 offences)

6.1.2 In Blackpool, the trend for the last four years in relation to Violence Against The Person is as follows:



6.1.3 All Violence Against the Person has continued to increase in Blackpool and Lancashire in recent years. In 2016/2017, there has been a 14.6% increase in Blackpool, with an 18.6% increase across the County. All districts are showing increases, with Blackpool actually having a smaller proportional increase than most other areas (4th lowest).

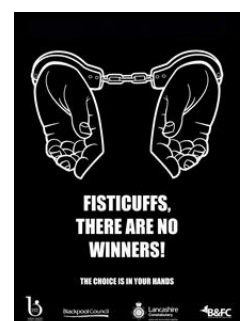
6.1.4 The trend for Lancashire is as follows:



6.1.5 A move towards more ethical recording of crime will have undoubtedly impacted upon the Violence Against The Person figures as every incident is now recorded as a crime within twenty-four hours. Therefore more crime is being recorded than previously. However, with regards to the increase itself, this seems to be due to the cumulative impact of increases across a number of categories, with the largest increases being seen in assault with less serious injury and harassment.

6.1.6 Blackpool continues to explore initiatives to tackle violence against a person within and regards to issues around the Night Time Economy (NTE). Repeat initiatives include the Taxi Marshalling, and Safer Taxis, all of which have been mentioned in previous reports. Similarly, 'Facematts' will once again be distributed to the bars and licensed premises, this time over the summer season. The Community Safety Team has been working closely with Blackpool and Fylde College on a campaign to address violent crime and was promoted within licensed premises. The purpose of working with the college was to encourage young people to design posters that they would take notice of. This idea was based on violent crime offender and victim research.

6.1.7



6.1.8

The research showed a

trend that young people are particularly vulnerable to becoming involved in violence. In 2015-2016, of all violent crime, individuals aged between 15 and 24 accounted for 27% of victims and 29% of offenders. Similarly, 16% of all violent crime in the same time period was perpetrated by people aged between 25 and 29.

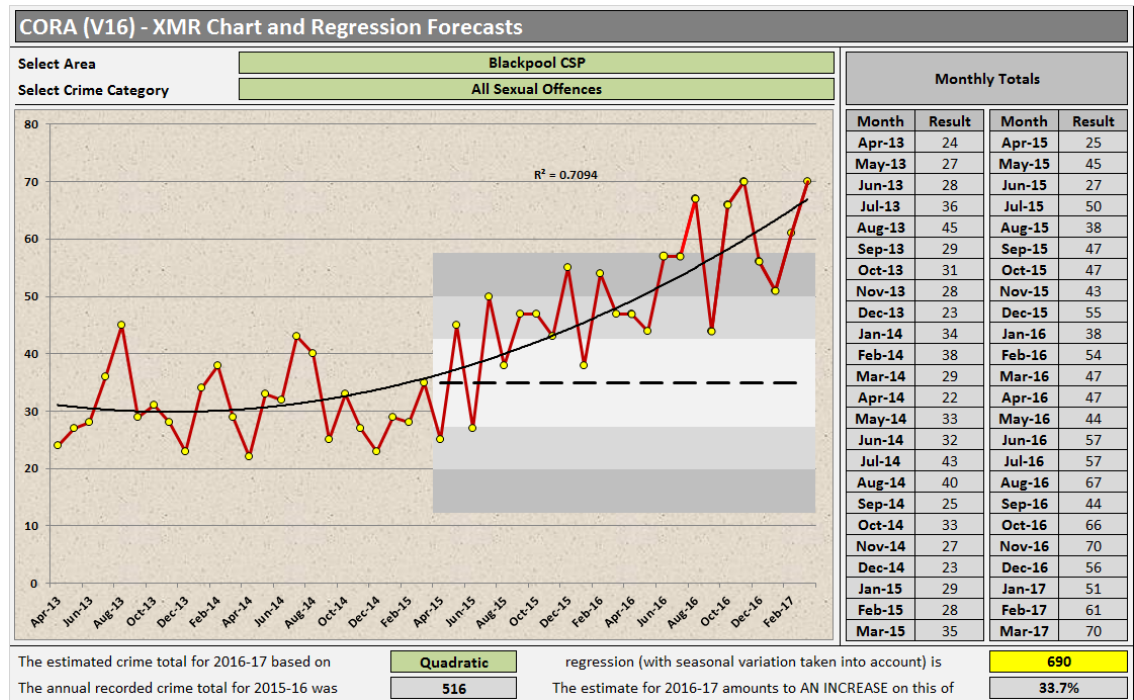
- 6.1.9 The Community Safety Team has secured funding from Revolut and Ward Councillors in an attempt to deter individuals from engaging in violence and better detect those who do become violent. This funding has been used to provide seven body-worn cameras for the Neighbourhood Policing Team. The intention is that this equipment will enable improved capturing of witness/victim information and consequently aid investigation and identification of perpetrators.
- 6.1.10 The CCTV within the town centre continues to play a pivotal role in assisting with the detection and investigation of violent crime. In the last twelve months, April 2016 to March 2017, the Police have requested footage relating to 226 assaults, 51 sexual assaults and 84 Anti-Social Behaviour related.
- 6.1.11 In terms of female offending, the 'Avert' project continues to work with female offenders to reduce violence and step women down out of organised crime gangs. The project is run by Lancashire Women's Centre and aims to prevent women who have been engaged in violence from re-entering the criminal justice system by offering them support networks and addressing any needs they may have that could lead them into violence. Referrals to Avert are made when an individual who has been arrested. Conditional cautions and voluntary referrals are generated when an Officer makes the decision that a referral to Avert would be a more suitable route than enforcement action. For the period April 2016 to March 2017 there were 131 Avert referrals for Blackpool. Out of the 131 referrals, 55% of the participants complied with the Avert programme.

6.2 Sexual Offences and Rape

- 6.2.1 The figures for April 2016 – March 2017 in relation to Sexual Offences and Rape are as follows:

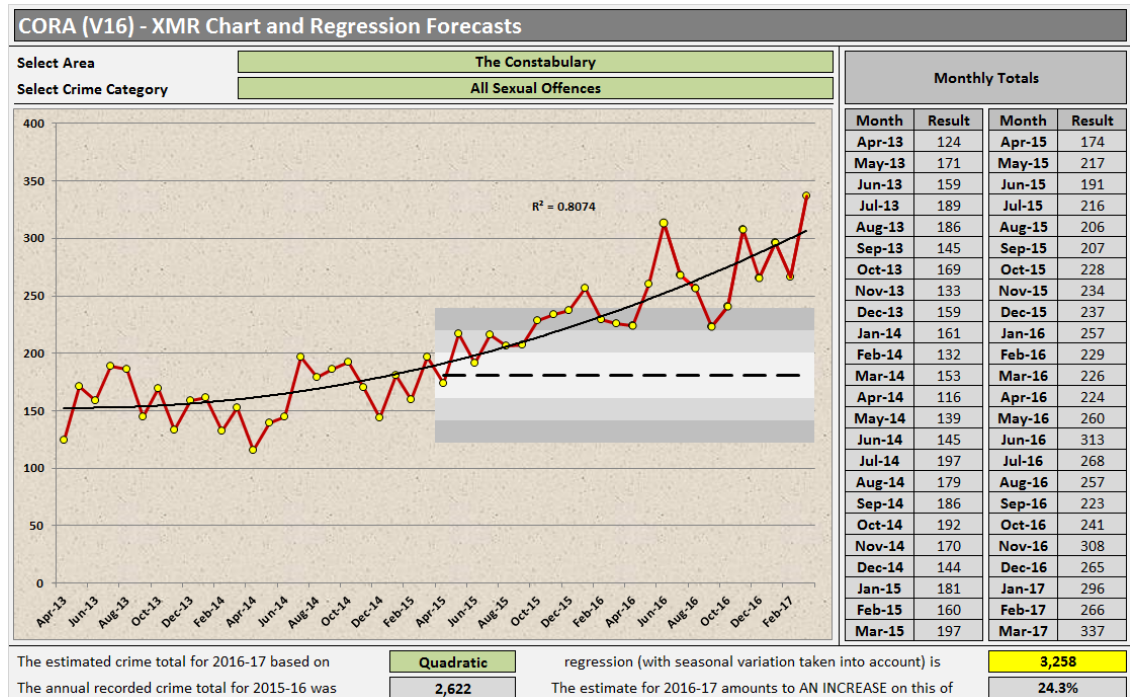
All Sexual Offences	increase of 33.7% (+174 offences)
Rape	increase of 25.7% (+45 offences)
Sexual Assault	increase of 30.3% (+57 offences)
Sexual Offences (children under 16)	increase of 40.5% (+104 offences)

6.2.2 In Blackpool, the trend for Sexual Offences over the last four years is as follows:



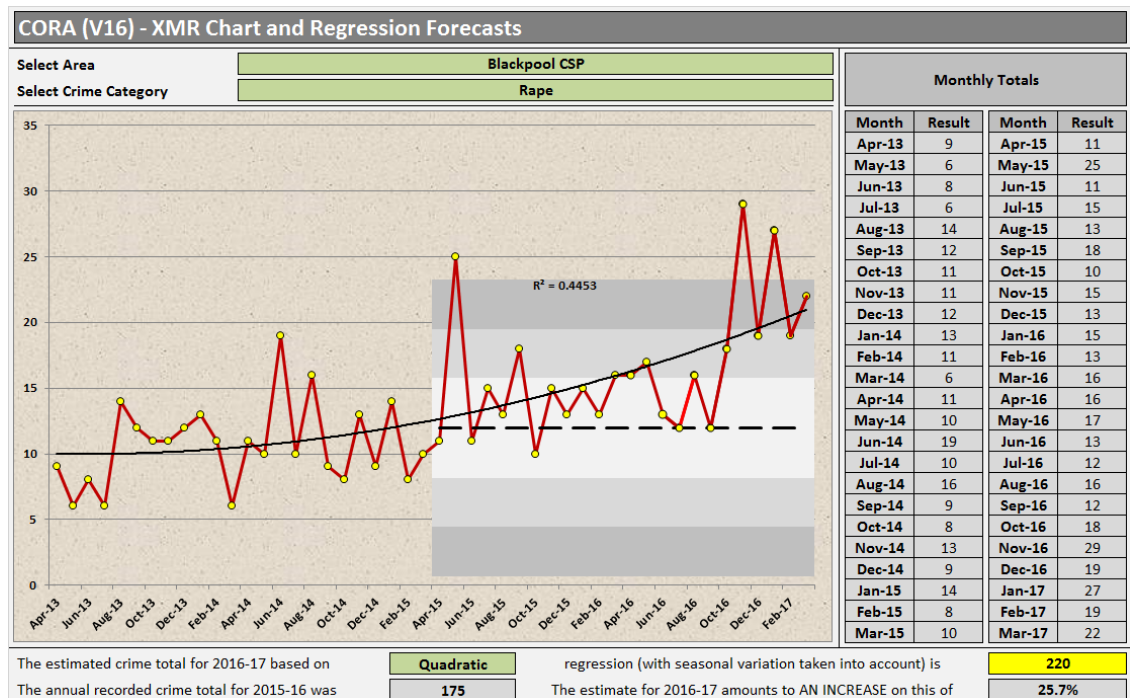
6.2.3 The increase in Sexual Offences has been a continuing trend over the last four years. During the period April to March 2017 there were 690 sexual offences reported in Blackpool. Of these, 31.2% (n=215) were classed as 'non recent', i.e. having taken place over 12 months before they were reported. Increases within Sexual Offences in Blackpool are consistent with those which are being seen both across the County and Nationally.

6.2.4 The figures pertaining to Sexual Offences for Lancashire for the last four years are:

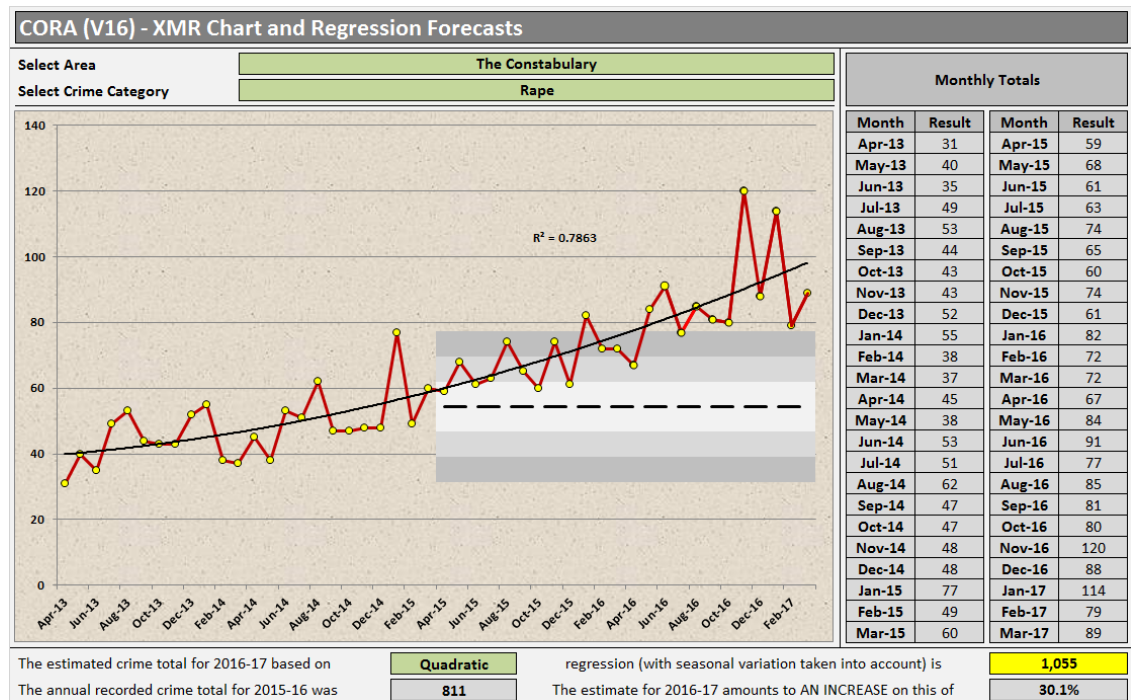


The national picture for sexual offences and rape has also seen increases, although the official crime and Policing statistics have not been released to date.

6.2.5 In relation to Rape, performance figures have previously demonstrated comparable increases between Blackpool and the rest of Lancashire. Of note the number of rape offences which occurred during 2016/2017 were similar to 2015/2016 (114 compared to 111). The overall rape figures include all offences reported during the 12 month period – therefore historical offences are added to the figure mentioned above. The four year figures for Blackpool are as follows:



6.2.6 The trend across the County is as follows:



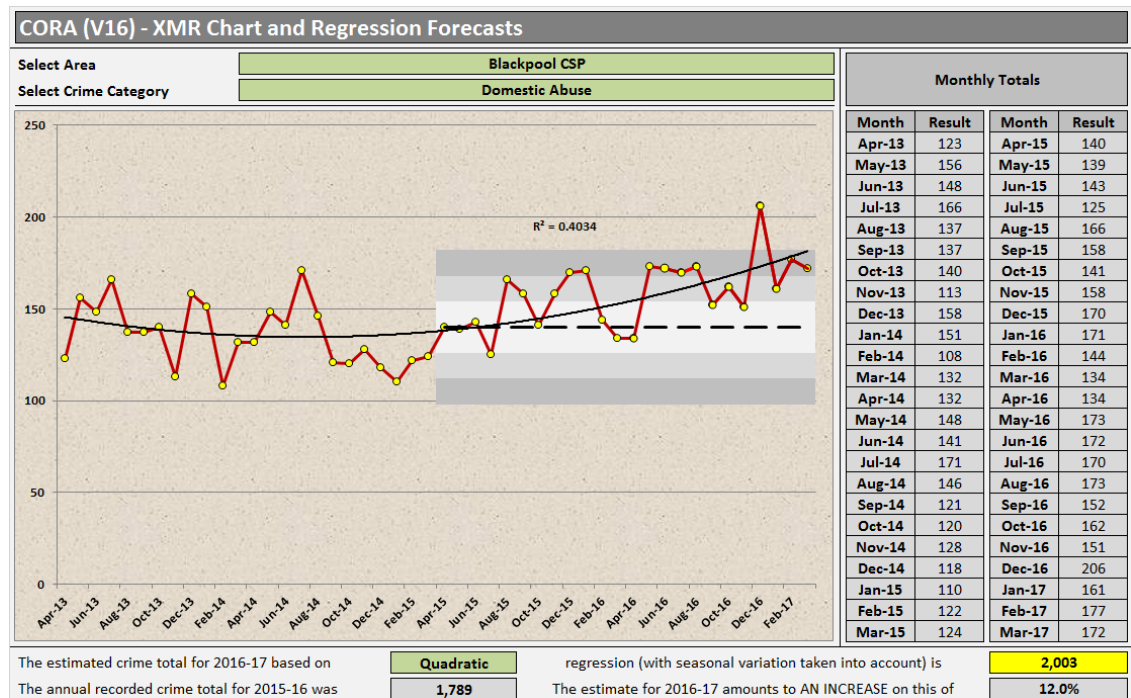
- 6.2.7 Following further high profile successful non-recent prosecutions, there has been a national trend of increased reporting of non-recent offences. In 2016-2017, 38% of cases were non-recent, of these 77% were aged under 16 at the time of the offence and 23% over 16 years old. Of note, the use of social media and mobile phones to send images and video plays a prominent role as well as consensual intercourse between under age couples.
- 6.2.8 The Community Safety Team chairs a multi-agency working group that deals with sexual assault and rape called Aquamarine. The focus of this group is on under 16s and assaults associated with the Night Time Economy.
- 6.2.9 The provision of Independent Sexual Violence Advisors (ISVA) in the area will change in the forthcoming future. The Home Office was due to inform local authorities and Offices of the Police and Crime Commissioners of the success of bids submitted in February 2017. However, this was delayed until after the general election.
- 6.2.10 Public Health have devised a Sexual Health Action Plan which includes sexual violence and the Community Safety Team is working with the Police and Public Health colleagues to identify priorities relating to Sexual Offences and Rape to be included within this plan. This will enable a fully joined-up approach to deal with sexual violence and will allow for this work to be linked with the already established support and agencies working within sexual health to provide a better quality of service to victims.

6.3 Domestic Abuse

6.3.1 The figures for April 2016 – March 2017 in relation to Domestic Abuse are as follows:

All domestic assaults	increase of 7.1% (+87 offences)
Serious domestic assaults	increase of 12.9% (+4 offences)
Less serious domestic assaults	increase of 6.2% (+41 offences)
Non-injury domestic assaults	increase of 7.9% (+42 offences)

6.3.2 The four year Domestic Abuse figures for Blackpool are as follows:

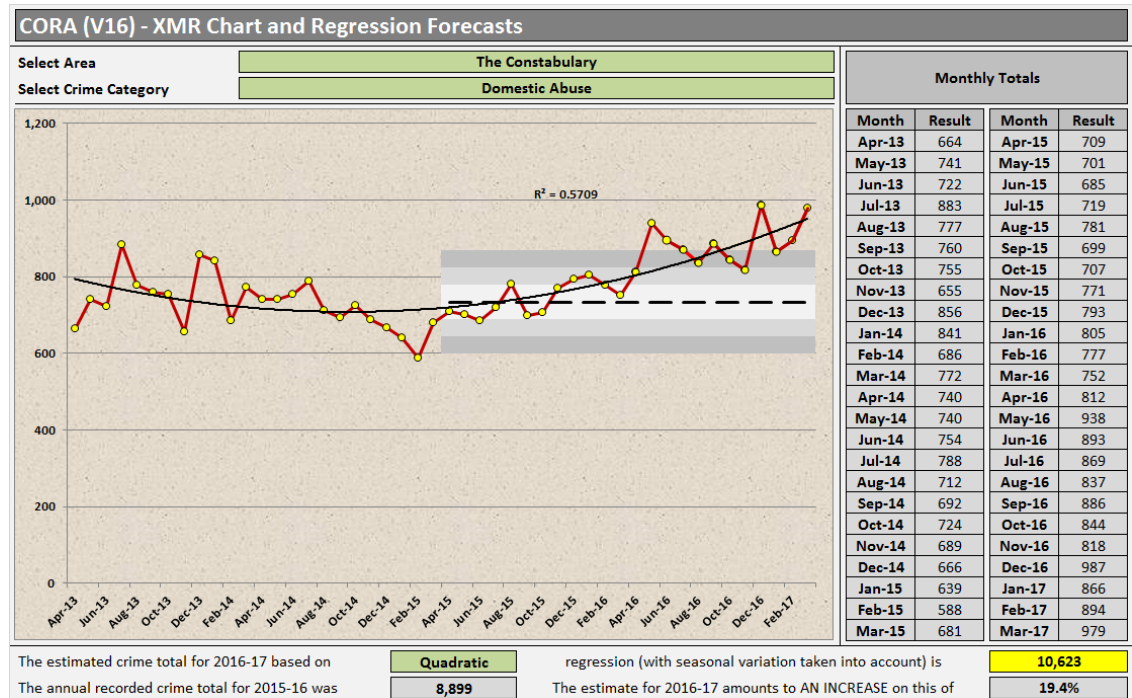


6.3.3 Domestic Abuse (which encompasses all crimes with a 'domestic violence' marker) has seen an annual increase of 12% (+214 offences) with Quarter 3 (October – December 2016) having had the highest number of offences during the last four years (n=519). Of note, December (n=206) had the highest monthly total recorded during this same period.

6.3.4 Although there have been increases within Domestic Abuse, this is something that has been seen across every single district within Lancashire this year. Moreover, Blackpool's proportional increases are the third lowest across the county. Work is continuing to encourage victims to come forward about domestic abuse and to improve response to disclosures and, consequently, this may have impacted the figures. Examples of the work which is contributing towards increased awareness of Domestic Abuse are detailed further below.

6.3.5 It is also identified within the Blackpool Domestic Abuse and Interpersonal Violence (DAIV) Partnership strategy, that as we raise awareness of domestic abuse and interpersonal violence and how to get help, we may see an increase in the number of first time reports during the first phase of the Strategy implementation.

6.3.6 The trend across the County is as follows:



6.3.7 For high-risk domestic abuse cases, referrals are made to a Multi-Agency Risk Assessment Conference (MARAC) which will determine a risk management plan.

6.3.8 Recent Multi-Agency Risk Assessment Conference data is as follows:

BLACKPOOL MARAC DATA		
	April 2015 – Dec 2015	April 2016 – Dec 2016
Total MARAC cases listed in Blackpool	310	368
Total children listed in MARAC cases in Blackpool	345	378
Total repeat MARAC cases listed in Blackpool	65	95

6.3.9 Case numbers continue to rise nationally, though the picture varies from region to region.

6.3.10 Safelives have identified that they believe the increase reinforces the sense of victims having more confidence to come forward and engage with services, but they are also finding that local teams are struggling to respond to those increases when resources are static or reducing, Safelives (March 2017).

6.3.11 The DAIV Partnership Strategy 2016-2020 has now been signed off after being presented to the Council's Executive in December 2016.

6.3.12 The objectives of the Blackpool Domestic Abuse and Interpersonal Violence Partnership Strategy are to:-

- To provide strategic direction for the Blackpool Domestic Abuse and Interpersonal Violence Partnership Board.
- To ensure victims and their families in Blackpool experiencing domestic abuse and interpersonal violence have access to quality provisions of services appropriate to their needs.
- To reduce the impact of domestic abuse and interpersonal violence by using a multi-agency collaborative approach.
- To implement a strategic approach to integrated commissioning to develop a 'One public Service Offer'.
- To intervene, prevent and break the cycle of domestic abuse and interpersonal violence across Blackpool reducing incidents of abuse and repeat victimisation.

6.3.13 A Domestic Abuse and Interpersonal Violence (DAIV) Partnership Board has also been established to provide leadership and direction in relation to Domestic Abuse and Interpersonal Violence. The Chair of this partnership board is Josephine Lee, Interim Deputy Director of People. Work is currently underway to develop the strategy action plan and once the strategy action plan is finalised, then the Safeguarding Boards Business Management Group (BMG) will be responsible for monitoring/holding partners in account the delivery of the action plan and the Domestic Abuse and Interpersonal Violence Partnership Board will not be required. The Domestic Abuse and Interpersonal Violence Commissioning Manager will have oversight obtaining the updates from partners and reporting to the Business Management Group / Safeguarding Board in line with the governance structure.

6.3.14 As mentioned within the last report, there are two Domestic Abuse pilots currently in operation within Blackpool; the Inner Strength Programme and the 'Step Up' pilot. The Inner Strength Programme is funded by the Office Of The Police and Crime Commissioner and specifically targets perpetrators of Domestic Abuse. The initiative aims reduce the risk of repeat offending by tackling offending behaviour and supporting those victims who decide to remain with their offending partners.

6.3.15 Partnership work between Blackpool Council and Blackpool Centre for Early Childhood Development (Better Start) led to the successful securing of funding from the Economic and Social Research Council (ESRC) for the 'Step Up' pilot. As part of work with the Early Intervention Foundation, the funding allowed research into an early intervention approach to improving outcomes for children and families where early signs of Domestic Abuse have been identified. The proposal focused on testing the theory that the application of a pro-active, whole family Key Worker approach could reduce the likelihood of escalation in risk. The original pilot used the standard risk Protecting Vulnerable People (PVP) referrals as a source of early identification of risk. However, learning so far suggests that this does not always represent the 'early' cohort of victims and their families. Therefore, further work is planned and ongoing to broaden the mechanisms of early identification.

- 6.3.16 In Blackpool there is the **‘Parents as Partners’**, which is an evidenced based programme that supports couples to address conflict in their relationship, reducing the impact that negative behaviour has on parenting. Training has been initially delivered to appropriate Blackpool Council staff and representatives from wider partners to deliver the programme, for example Children’s Centre, Families in Need, Housing, Department for Work and Pensions and Early Action Police. Trained Practitioners are applying elements of learning into practise and there is a meeting planned for the 5 May 2017 to looking at full implementation and roll out with all of the practitioners trained.

6.4

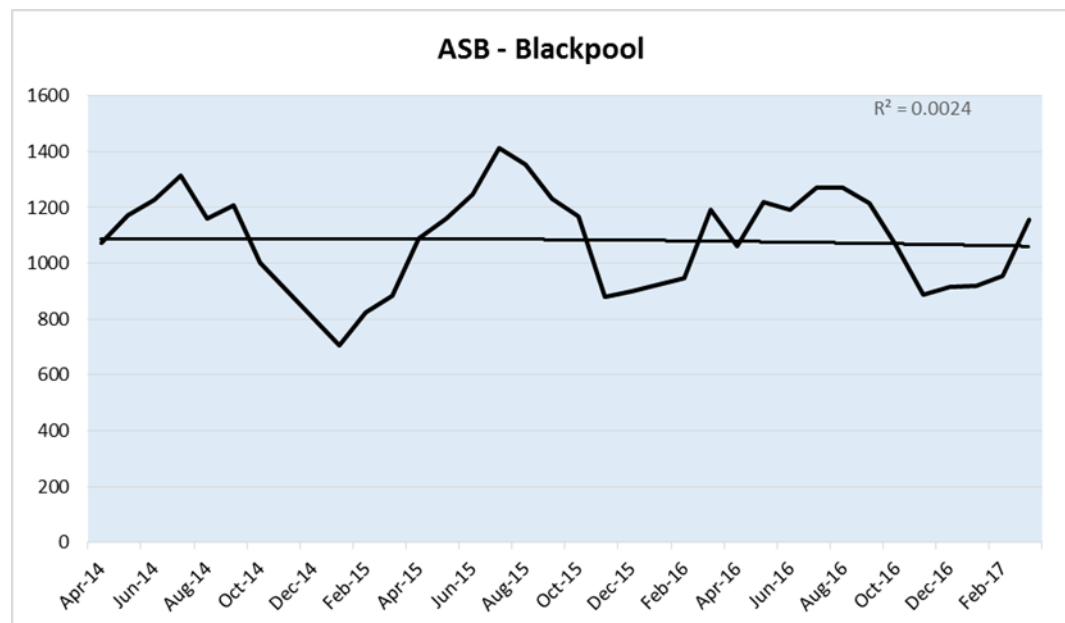
Antisocial Behaviour

6.4.1

Incidents of Antisocial Behaviour reported to the Police for the period April 2016 to March 2017 have reduced by 2.8% (-382 incidents).

6.4.2

The three year trend for Antisocial Behaviour in Blackpool is as follows:



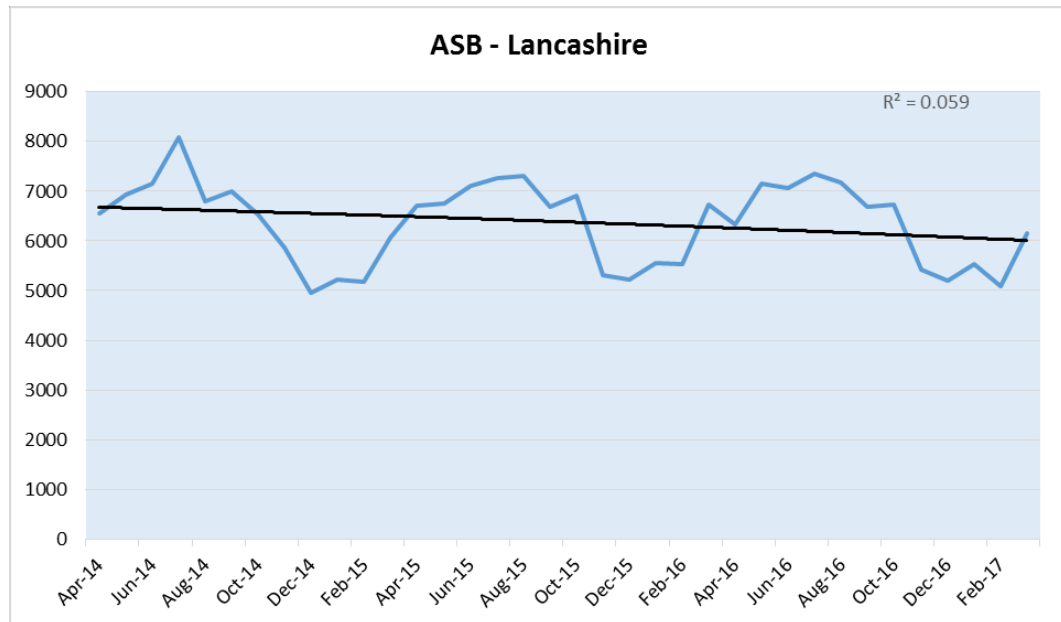
6.4.3

During the 2016/17 period there was also a 34% reduction in the number of ASBRAC referrals, 47 referrals were received in 2016/2017 compared with 71 referrals received during 2015/2016. This decrease may be due to the success of earlier intervention measures such as Community Protection Warnings, Notices, Injunctions and Criminal Behaviour Orders. Blackpool has been leading the way nationally in the use of the tools and powers available under the Anti-Social Behaviour Crime and Policing Act 2014 and has recently been featured in the local government association magazine.

6.4.4

Each quarterly total showed a reduction compared to the previous years. Eight of the twelve months showed comparative reductions. Peak reductions occurred in the months of July and October.

- 6.4.5 There have been significant efforts by local authority and Police colleagues in tackling significant youth Antisocial Behaviour issues in the town centre and promenade. As well as significant use of tools and powers being used by the Community Safety and Public Protection Teams to tackle Antisocial Behaviour at the earliest opportunity. Some of this reduction may be attributed to the intensive work that has been undertaken in relation to a cohort of young people causing antisocial behaviour and performing card tricks within the town centre. After a huge number of logs relating to criminal damage, verbal abuse, card tricks, trespassing, and violence during the summer months of 2015, a large multi-agency operation was established to tackle this behaviour. Each young person was looked into individually and if appropriate, the parents and child were offered family support. Some of the most prolific individuals were dealt with by the Youth Offending Team, and antisocial behaviour tools and powers were also used to prevent this behaviour from continuing. In one instance, a Youth Criminal Behaviour Order was obtained for one of the most problematic individuals. Consequently, the number of such incidents dropped over the summer months last year. However, work continues in this area because the antisocial behaviour caused by young people remains a challenge.
- 6.4.6 The use of the Antisocial Behaviour Tools and Powers continues to see excellent success rates. During the period April 2016 to March 2017, the tools and powers used were as follows:
- 408 x Community Protection Warnings
 - 95 x Community Protection Notices
 - 8 x Community Protection Notice breaches/prosecutions
 - 1 x Fixed Penalty Notices
 - 4 x Civil Injunctions
 - 4 x Criminal Behaviour Orders
 - 25 x Public Space Protection Orders
 - 1 x Court Undertaking
- 6.4.7 From these figures, it could be deduced that the Community Protection Warnings stopped the behaviours in 77% of cases, and of the 23% of cases that progressed to Community Protection Notices stage, 98% behaviours stopped with only 2% progressing to a Community Protection Notice breach and prosecution.
- 6.4.8 Antisocial Behaviour across Lancashire between April 2016 and March 2017 has shown a reduction of 1.5%:



6.4.9 The Community Safety Team manages and co-ordinates Operation Safeguard, which is a project that works with people aged over 65 to help them feel safer within their own homes. Operation Safeguard has received 38 referrals since its launch in April 2016. The scheme has helped individuals with the removal of waste, installation of window alarms and security lights, as well as dummy CCTV cameras, door chains and intruder deterrent measures.

6.4.10 Blackpool Coastal Housing and Friends of Crossland Road Park developed a project to engage with young people and other residents to reduce anti-social behaviour in the area. The project has proven to be successful in getting young people engaged in positive and meaningful, diversionary activities rather than engaging in anti-social behaviour. The project provides free sporting events, litter picking, with educational inputs on respect for the park, and other activities. In December the organisers arranged for a Christmas tree to be erected and illuminated along with a Santa's Grotto which provided 300 children a free present from Santa. A 26 week multisport event has also been developed by the Friends of Crossland Park, supported by Blackpool Council, which will be free of charge for young people to take park in during this summer.

6.4.12 In order to address antisocial behaviour effectively, the Community Safety Team continues to deliver training to relevant staff members and Police colleagues. Recently, a Barrister that specialises in antisocial behaviour legislation visited Blackpool Council to train frontline officers and managers.

6.5 Child Sexual Exploitation

6.5.1 One of the Strategic Partnership's priorities is Child Sexual Exploitation (CSE). However, Child Sexual Exploitation is not designated as a specific crime category as it falls into a number of other crime categories such as grooming, sexual assault and rape. Because of this, it is not possible to provide accurate performance data against

this priority, although a number of agencies such as schools and colleges, Youth Offending Team, Families in Need, Social Services and other services work to address Child Sexual Exploitation in its wider context. To contribute to this work, the Community Safety Team works closely with the Awaken Team and Multi-Agency Safeguarding Hub (MASH) to protect and safeguard victims of sexual offences up to the age of 18, disrupt perpetrators, and tackle problematic locations.

- 6.5.2 The Community Safety Team attends the new Multi-Agency Child Sexual Exploitation Meeting (MACSE), Missing From Home meeting and the Safeguarding Child Sexual Exploitation Subgroup. Within these groups, it was recognised that Child Sexual Exploitation, those children who are missing from home, and children involved with antisocial behaviour were sometimes linked. In view of this, a decision was taken, where appropriate to use some of the tools and powers from the Antisocial Behaviour, Crime and Policing Act 2014 in order to tackle certain aspects of Child Sexual Exploitation.
- 6.5.3 Between 1 April 2016 and 31 March 2017 there were 105 Community Protection Warnings (CPWs) served in relation to Child Sexual Exploitation risks. These were issued in order to put parameters around problematic locations and the behaviour of specific adults within these locations that were contributing to an ongoing Child Sexual Exploitation risk. Examples of conditions include prohibiting young people from accessing addresses of concern, preventing the use of drugs and alcohol in the presence of young people, and requiring adults to report children who had gone missing. Of the 105 Community Protection Warnings only nine cases progressed to Community Protection Notice stage, which demonstrates a success rate of 91% at the Warning stage, and 100% success at the Notice stage. Moreover, the Community Safety Team is also looking to secure Civil Injunctions to disrupt perpetrators of behaviours that pose a Child Sexual Exploitation risk.
- 6.5.4 Until recently, Blackpool was the only Local Authority in Lancashire that has used these tools and powers in this manner. Colleagues from Lancashire Constabulary and the Home Office have recognised this work as good practice and this method is now being replicated in other boroughs within Lancashire. The Home Office has featured a piece in the Serious Organised Crime bulletin and this was the first time Lancashire has been mentioned in the bulletin.

PROTECTION

B Safe Blackpool Community Safety

B Safe Blackpool Community Safety partners have successfully used a range of tools and powers to tackle and mitigate the risk factors around premises and individuals linked to CSE.

Intelligence sharing between partners through the local SOC board identified the emergence of ASB hotspots being linked to CSE by the convergence of young people missing from home, availability of drugs and alcohol and access to the locations by suspected adults involved in grooming for CSE.

Provisions under the Anti-Social Behaviour, Crime & Policing Act 2014 to issue a range of Community Protection Warnings, Notices and Civil Injunctions by community officers and partners from CSE teams ensured locations and people were targeted.

Between April 2016 and August 2016, 71 Community Protection Warnings (CPWs) were served, provisions included

- Prohibiting young people from going into addresses of concern
- Preventing adults from using drugs and alcohol in the presence of young people,
- Requiring adults to report children who had gone missing.

This has resulted in a significant decrease in vulnerability, with 93% of people receiving a CPW desisting in similar future conduct, with only 5 cases progressing to full Community Protection Notice (CPN) stage.

"This innovative utilisation of the tools and powers to complement existing methods of tackling CSE has proven to be highly effective and has undoubtedly safeguarded a number of vulnerable young people."

6 SOC LOCAL PARTNERSHIPS BULLETIN

- 6.5.6 Following the success that Blackpool has had in safeguarding children at risk of Child Sexual Exploitation the Community Safety Team has been invited to do a presentation at the regional Child Sexual Exploitation Disruption Group where nine Police forces from the north west meet to discuss disruption tactics. Further to this, a number of local authorities and other Police forces have visited Blackpool in an effort to replicate our success.

7.0 Hate Crime

- 7.1 It is acknowledged that the number of reported incidents of hate crime greatly underestimates the actual levels in society, however the breakdown for Blackpool hate crime offences is as follows:

Incident Type	2015/16	2016/17	Change	% Change
Hate Crime	132	201	+69	+52.3%
Race	81	139	+58	+71.6%
Religion	8	11	+3	+37.5%
Sexual	32	33	+1	+3.1%
Transgender	5	10	+5	+100%
Disability	13	23	+10	+76.9%
Homophobic Incident	65	51	-14	-21.5%
Racist Incident	158	150	-8	-5.1%

7.2 In response to the national reported spike in Hate Crime in the run up to and aftermath of the EU referendum, the Council passed the following resolution:

“The people of Blackpool are proud to live in a diverse and tolerant society. Hate crimes are utterly abhorrent regardless of whether they target a person because of hostility or prejudice towards that person’s:

- Disability
- Race or ethnicity
- Religion or belief
- Sexual orientation
- Transgender identity

7.3 Blackpool Council condemns this unequivocally and will not allow hate to become acceptable and will work with other organisations, as appropriate, to ensure local bodies and programmes have resources needed to fight hate crime. It seeks to reassure all people living in Blackpool that they are valued members of the community.”

7.4 As a further commitment to this stance, the Council supported the **#saynohate** campaign that the Lancashire Police and Crime Commissioner’s Office co-ordinated during the hate crime awareness week of the 8 to 15 October 2016.

7.5 The campaign came to St John’s Square Blackpool on Tuesday 11 October 2016 between 11am and 4pm. The Chief Executive and a large number of Cabinet and Elected Members attended. In total across the four Lancashire’s venues, more than 2,000 signatures were collected.

7.6 Training on Hate Crime continues across partner agencies in Lancashire.

8.0 Counter Terrorism

- 8.1 Since the last report the Prevent Delivery Group, now renamed Prevent Partnership Board (PPB), has continue to meet and has completed an action plan which describes how the duties articulated in the Counter Terrorism and Security Act 2015 will be discharged by the Specified Authorities. The implementation of this action plan will be monitored by the Community Safety Partnership whose members include the Deputy Director of Cumbria and Lancashire Community Rehabilitation Company who chairs the Prevent Partnership Board. Training on this subject continues within the partner agencies, as well as within the private sector, in order to ensure that there is an up-to-date understanding of the issues associated with safeguarding radicalisation and terrorism.
- 8.2 'Channel' is a voluntary, confidential programme which provides support to people who are vulnerable to being drawn into terrorism. It operates across the country through Local Authority-chaired multi-agency panels and is not any form of criminal or civil sanction. The aim of the programme is to safeguard people from the harm which radicalisation can cause, before they come to harm themselves or become involved in criminal behaviour that harms others.
- 8.3 Blackpool Council together with Lancashire County Council and Blackburn with Darwen Borough Council are currently participating in the Home Office national 'Dovetail' pilot, trialling a new method of delivery for the Channel programme, which sees Local Authorities (LAs) taking the lead on the coordination of the key activities. There are nine sites testing a variety of models. Blackburn with Darwen Borough Council (BwDBC) has been selected to host the pilot on behalf of the pan-Lancashire local authorities. The Home Office decided that Blackburn will host it because it is where the Channel Chair is based.
- 8.4 The aim of the pilot is to assess the feasibility of transferring the Channel programme and its case management responsibilities, including decisions on suitability for the process to local authorities thus reducing the Police's role in the Channel process. Funding has been provided by the Home Office for the role of Local Authority Channel Coordinator (LACC) in each of the pilot areas. They are responsible for the day-to-day management of referrals and cases that meet the threshold as well as the administration of the programme. The funding is based on historic referrals and cases, an analysis of the time taken to complete key tasks and an anticipated national increase in referrals. There are two Local Authority Channel Coordinators in the pilot area, both of whom are hosted in Blackburn. After a short delay due to technical issues, the pilot commenced on 19 September 2016 with the two Local Authority Channel Coordinators taking ownership of new referrals and existing cases. Membership of the Panel has been reviewed and there is now a more balanced spread of representation across the three upper tier local authorities.
- 8.5 The Office of Security and Counter Terrorism have allocated a funding pot of £11,000 to be utilised for both the Home Office approved Intervention providers and more local provision. However there has to be a clear justification for its use (i.e. outside of

mainstream service delivery) and approval has to be sought from the Channel Panel. A limited pool of money is available to support additional spending for individuals for additional needs such as travel or tuition/training. This process operates outside of the local authority commissioning framework but is monitored by the Home Office. The Police still own any counter-terrorism risk and therefore there remains close liaison between the Local Authority Channel Coordinators and Counter Terrorism Branch in respect of any risk and threat. That link is principally with the Police Prevent Team.

- 8.6 Paul Lee (Blackburn Council) has continued as the Channel Panel Chair and takes responsibility for the Blackburn with Darwen Channel cases. The vice chairs are Peter Charlesworth (Blackpool, Designated Safeguarding Manager) and Vicky Gent (LCC). Peter and Vicky take overall responsibility for the cases in their local authority areas. This arrangement has worked well since it was introduced at the beginning of 2016. Governance arrangements have not changed. The Contest Board provides the strategic oversight and the pan Lancashire Safeguarding Boards are regularly updated and provided with assurance that robust Channel arrangements are in place.
- 8.7 A Dovetail Pilot Working Group was established with key stakeholders locally and nationally. It continues to meet prior to the monthly Channel Panels in order to manage the logistics of the pilot, address issues and discuss next steps. Blackpool is represented on this group by its Panel Vice Chair Peter Charlesworth. The Lancashire Dovetail Pilot is subject to a more intensive evaluation as the more established and complex of the two county models being tested (Kent is the other). This will include both quantitative data analysis and qualitative reviews with key stakeholders through a series of interviews and focus groups.
- 8.8 On Friday 20 January 2017, a Prevent/Channel Development Day was held for the Channel Panel and Prevent Leads from across the county. There were over 40 attendees from a range of agencies. There was a short overview from Gary Fitzpatrick, the Police analyst responsible for the Counter Terrorism Local Profiles, followed by a presentation (and group discussions) on Lone Actors by Rebecca Ramshaw who is the Head of Prevent Strategy in the Home Office. A member of Blackburn with Darwen Council's staff, Bernadette Flynn, delivered an interesting input on Autism with interactive exercises. Finally, a case study was presented by the two Local Authority Channel Coordinators. They covered the lessons learnt and recommendations from a review of the management of a high profile local case where a local young person had been convicted of Terrorism Act Offences and had received a life sentence. The 'Debrief Good Practice Guide' was due to be circulated as a draft to the Prevent/Channel leads in due course and will be presented to the Contest Board in April 2017. These additional guidance is there to provide a framework to support key staff and decision makers in circumstances such as the one above.

9.0 Serious Organised Crime

- 9.1 Blackpool Community Safety Team chairs the Serious Organised Crime (SOC) Group. Serious Organised Crime remains a focus of the Community Safety Partnership and

the group has been visited by the Home Office on a number of occasions. The group focuses on organised crime with priorities of violence related drug dealing, Child Sexual Exploitation, human trafficking/modern day slavery, illicit trade and fraud. The group is multi-agency and centres around an information sharing system called PAM. This web based tool enables agencies to share intelligence and request information in relation to serious organised crime and is based on a referral system. From this information, enforcement action is carried out with all of the relevant agencies being involved.

10.0 Modern Day Slavery and Human Trafficking

- 10.1 In 2015 the Modern Day Slavery Act was introduced and made local authorities responsible for tackling modern day slavery and human trafficking.
- 10.2 The processes and referral routes are currently being developed for tackling Modern Day Slavery and Human Trafficking in Blackpool and Lancashire.
- 10.3 Lancashire Constabulary organised a conference at the Hilton Hotel to raise awareness of human trafficking and modern day slavery amongst licensed premises holders. This resulted shortly after the conference, in a local hotel alerting the Police to the suspicious activity of two Romanian women and one Romanian male who were involved in modern day slavery and part of a Manchester organised crime group.
- 10.4 An additional event was organised on 13 March 2017 by Blackpool and Lancashire Safeguarding Boards and it was the first multi-agency modern slavery and human trafficking awareness raising event for frontline professionals.
- 10.5 The aim of this event was to educate professionals on the definition and variation of this type of abuse, and use of the 2015 Modern Slavery Act legislation. This event was the first stage of developing practitioner skills and awareness before the development of further training by the Safeguarding Boards.
- 10.6 Specialist advice at the event was proffered from the National Crime Agency Modern Slavery and Human Trafficking Unit and also North West Immigration Enforcement Criminal Investigations Unit.
- 10.7 On Thursday 22 June 2017, there will be a briefing session held between 6pm and 7pm for Elected Members on discussing serious organised crime, modern day slavery and human trafficking and the PREVENT agenda.

Does the information submitted include any exempt information? No

List of Appendices:

None

- 11.0 Legal considerations:**
 - 11.1 None
- 12.0 Human Resources considerations:**
 - 12.1 None
- 13.0 Equality considerations:**
 - 13.1 None
- 14.0 Financial considerations:**
 - 14.1 None
- 15.0 Risk Management considerations:**
 - 15.1 None
- 16.0 Ethical considerations:**
 - 16.1 None
- 17.0 Internal/External Consultation undertaken:**
 - 17.1 None
- 18.0 Background papers:**
 - 18.1 Crime data provided by the Lancashire Constabulary Analyst using Police CORA.

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Clare Nolan-Barnes, Head of Coastal and Environmental Partnership Investments
Date of Meeting:	21 June 2017

BATHING WATER MANAGEMENT

1.0 Purpose of the report:

- 1.1 To consider the delivery of the Council's statutory and other duties in respect of bathing water management. The report provides a brief outline of the various statutory duties including statistics and performance indicators and highlights areas of concerns.

2.0 Recommendation(s):

- 2.1 To scrutinise the report, note the performance and highlight any areas for further scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of the report and provide confirmation that the Council is delivering its statutory duties and other responsible duties and actions in respect of bathing water management.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

None

4.0 Council Priority:

- 4.1 The relevant Council Priority is: “The economy: Maximising growth and opportunity across Blackpool”

5.0 Background Information

- 5.1 The Council has statutory duties as set out in the Bathing Water Directive 2006 (BWD) implemented through the Bathing Water Regulations 2013 (BWR) in respect of its four bathing waters which are, Blackpool South, Blackpool Central, Blackpool North and Bispham.
- 5.2 Following the completion of Bathing Water Management Scrutiny Review in 2013, the Scrutiny Committee is to receive a report on an annual basis, relating to progress on its bathing waters.

5.3 Statutory Duties

- 5.3.1 The Bathing Water Regulations requires Blackpool Council to erect signage at all its bathing waters providing specific details of the bathing water, the quality of the water and any links for the public to enquire at any time during the bathing season about the quality of the water. In addition, the Bathing Water Directive set stricter standards to be adhered to in respect of bathing waters quality compared to previous directives. These stricter standards were imposed following the 2015 bathing season. Blackpool Council responded to the challenges (detailed below in the background information) by forming a Partnership with Wyre, Fylde and Lancashire County Councils, the Environment Agency United Utilities and Keep Britain Tidy to take collective and collaborative action to ensure our Fylde Peninsula Bathing Waters are the best quality possible and meet the stricter standards directed by the Bathing Water Directive.

5.4 Budget Information

- 5.4.1 There is no official funding for the delivery of our statutory duties under the Bathing Water Regulations. However, the Council works proactively with its Partner Organisations in particular the Environment Agency and United Utilities to ensure that any available funding to deliver projects or campaigns is explored and since 2011 Blackpool Council has been successful in obtaining £160,000 from its Partner organisations to ensure that Blackpool and its neighbouring authorities comply with its duties and is proactive in delivery of projects to meet the higher standards set out in the Bathing Water Directive 2006. Unfortunately for 2017/2018 no funding has been provided by partner organisations to deliver projects or campaigns, however officers are currently investigating opportunities for funding.

6.0 What is going well/What is not

6.1 Statutory Duty

6.1.1 Blackpool Council has consistently complied with its duty to erect signage at its four bathing waters, Blackpool South, Blackpool Central Blackpool North and Bispham. The signage provides the relevant information about the sampling point which is used by the Environment agency when they sample. To date, the Council has not received any adverse comments from the Environment Agency regarding its statutory signage.

6.1.2 In addition, Blackpool Council has responded to pollution risk forecasting in order to advise the public against bathing if there is likely to be increased pollution at a bathing water on a set day. This was used

6.2 What has changed

6.2.1 Bathing water predictions in 2011

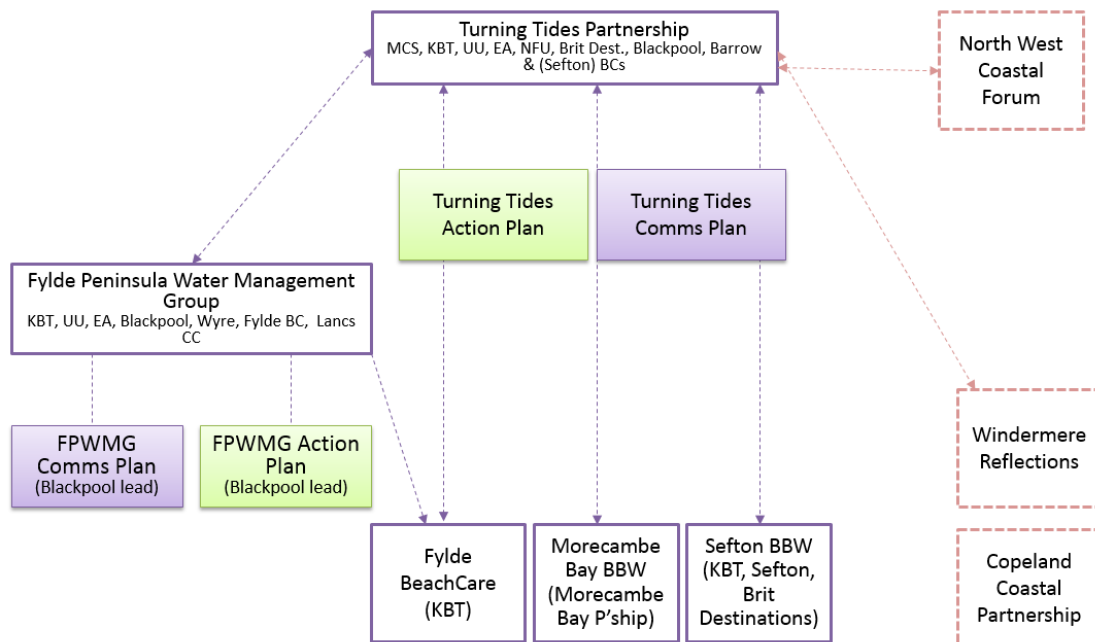
In 2011, it was predicted that seven of the eight bathing waters along the Fylde Peninsula would be poor at the end of the 2015 bathing water season, which would have meant having to erect signage advising against bathing.

In order to ensure Blackpool Council and its partners achieved the best possible results, the Fylde Peninsula Water Management Partnership was formed and the Turning Tides Regional Partnership was formed, as it was recognised that more could be achieved to ensure the messages and campaigns to improve bathing waters by working with the wider region.

6.3 Governance

6.4 The Governance for the partnerships is detailed below:

The Local Government Association Coastal Special Interest Group have a standing item on its agenda to discuss Bathing Waters Nationally



6.5 Challenges

6.5.1 Both the Fylde Peninsula Water Management Partnership and the Regional Partnership agreed the challenges and developed action plans to address these challenges. The challenges are detailed here, but unfortunately it is difficult to apportion source pollution statistics. However, it is agreed that all areas need to be addressed.



6.6 Fylde Peninsula Ten point Action Plan – Update

Measure	Comments	Dates
United Utilities reduce the number of spills from water company assets and reduce flood risk within assets.	United Utilities has completed the Preston Tunnel and the replacement of the long sea outfall at Harrowside. United Utilities is currently constructing a storm water tank at Anchorsholme and has ordered the replacement long sea outfall pipe for Anchorsholme. United Utilities is going to separate surface water at the south of Blackpool and carry out works to take that water out to sea.	The completion date for all United Utilities works is 2020.
Reduce pollution from surface water outfalls and private sewage system.	The Environment Agency has carried out extensive surveys to identify misconnections any pollution from surface water and identified and implemented solutions.	March 2016
Reduce pollution from agricultural land 2 - 10 years.	The Environment Agency is working with farmers in respect of catchment sensitive farming and has delivered extensive improvements with particular emphasis in respect of run off in the rivers Ribble and Wyre. Catchment Sensitive Farming (CSF) has been working with farmers to improve water quality for over 10 years. In 2016/2017 the dedicated Catchment Sensitive Farming Officers (CSFOs) engaged with over 630 farms in the North West, and provided valuable advice on ways in	Annual Review 2016

	<p>which farmers can reduce their impact on water, much of which drains to the North West's Bathing Waters. Catchment Officers offer detailed advice, and bring in experts on Soil Management, Nutrient Planning, and Farm Infrastructure Improvements, to assist and support farmers with taking the next steps.</p>	
Reduce pollution from activities on bathing waters.	<p>Regular beach cleans with volunteers in addition to Council cleaning services. Ban on dogs and campaigns to prevent feeding birds during the bathing season. A bathing water co-ordinators group has been set up to co-ordinate beach management plans.</p>	Ongoing
Work with tourist industry and local business to champion bathing water.	<p>Engagement with local business in particular Merlin to champion and raise awareness also Business Leaders group. Love my beach co-ordinator appointed (Blackpool Council Employee) to promote the Love my beach campaign.</p>	Ongoing
Develop and support community and business initiatives that foster ownership of bathing beaches.	<p>Ongoing with the Love my beach campaign via Keep Britain Tidy Blackpool and Fylde Peninsula have two bathing water Love my beach co-ordinators.</p>	Ongoing
Create 50 hectares of retrofitted sustainable drainage.	<p>A review of the achievability of this action is currently being investigated.</p>	Deleted from the action plan.

Management of surface water from new developments meets current best practice standards.	Planning guidance in draft for Sustainable drainage solutions. Best practice Rigby Road development.	Work is ongoing with Lancashire County Council and utilising experience from other Local Authorities in the preparation of best practice.
Incorporate best practice water efficiency measure in new developments.	Further work with building control to be investigated.	

Turning Tides Action Plan

Measure	Comments	Dates
River basin management plan.	EA and Rivers trusts.	Ongoing
1349 Turning Tides action plan down loads from the web site.		
Work by Blackpool and Defra on adjusting bathing water season lengths.	Complete- review after use.	Closed Defra have identified those bathing waters with reduced samples in season.
Preston tunnel project complete 2014, step change Southport St Annes and St Annes North and Blackpool South and contributed to these water achieving excellent in 2015.	Biennially	January 2016
United Utilities Lancaster city centre March 2015.	Limited relevance to Blackpool, but important for the region.	Complete
United Utilities (UU) Additional storage Fleetwood and optimisation of tunnel system completion ahead of 2015 bathing season.		Complete

Improvement to overflows Wyre estuary completed ahead of 2015 bathing season.		Complete
Pre and post season asset checks and staff briefing and participation in love my beach activities including beach cleans.		Ongoing
Combined Sewer outfall real time warning in place for including Bispham , Blackpool North and Central.		Ongoing
United Utilities coastal model built on river Ribble to improve understanding of potential sources of bacteria.		Complete
United Utilities hosted community at Anchorsholme and Harrowside.	Ongoing- consultation and communication.	Ongoing
Agree catchment sensitive farming at right locations to improve bathing waters.		Ongoing
Information check list for farmers to support bathing water improvements - 280 down loaded from Love my beach web site.	Information on Love My Beach web site.	Ongoing
Bathing water link to basin management workshop in 2015 through NFU and Environment Agency		

Misconnection – connect right links have been promoted across all channels includes 465 downloads from web site.		Ongoing
Love My Beach campaigns www.lovemybeach.org		
45,891 page views. Most popular ages range 25-34 35% then 18-24 26%. Most popular page is events.		Ongoing
Love my beach download 16279, e.g. education pack, business pack times downloaded.	Funding	Ongoing
Education pledge downloads 757 engaged with campaign.		More work required in education sector.
Full education pack request for education packs via illumination competition 410 entries.		Continue illuminations competition to raise awareness in more schools and education establishments' award.
100 Love My Beach business 571 business pack downloads.		Ongoing
Love my beach have promoted 373 beach clean events and photo competitions for communities, and had 212 entries undertaken successful engagement with catchment partnerships to strengthen understanding of bathing water issues.		Ongoing campaigns

6.7 Results at the end of 2016

- 6.7.1 All of Blackpool's Bathing waters have again passed the Bathing Water Standards with Blackpool South achieving 'excellent' classification for the second year running allowing us to apply to retain the Blue Flag at Blackpool South Bathing Water.

6.8 Short Term Pollution

- 6.8.1 Blackpool Council has engaged with the initiative to apply short term pollution signage at bathing waters when rainfall is expected to be heavy potentially reducing the bathing water quality for short timescales. The advantage is that the public receive additional advice about quality and results can be discounted for providing this advice.

6.9 Awards

- 6.9.1 The results from the 2016 bathing water season mean that Blackpool have again been able to apply for a Blue Flag at Blackpool South along with Seaside Awards for Blackpool Central, Blackpool North and Bispham.
- 6.9.2 Blackpool Council has been recognised Regionally and Nationally by Defra for its attention to the importance of delivery of quality bathing water

Does the information submitted include any exempt information?

No

List of Appendices:

None

7.0 Legal considerations:

- 7.1 None

8.0 Human Resources considerations:

- 8.1 Blackpool Council needs to retain the expertise and resource to deliver the statutory duties in respect of bathing waters and ensure it works with its partners in developing and implementing the action plan to maintain the quality of the bathing water.

9.0 Equalities considerations:

- 9.1 None

10.0 Financial considerations:

- 10.1 Funding by partners to Blackpool Council and the Turning Tides Partnership is required to ensure standards continue to be met and campaigns to raise awareness.

11.0 Risk management considerations:

- 11.1 Failure to implement the statutory duties could lead to action from the Environment Agency against Blackpool Council and failure of the bathing water standards resulting in Blackpool having to erect signs advising residents and visitors against bathing in our waters.

12.0 Ethical considerations:

- 12.1 None

13.0 Internal/ External Consultation undertaken:

- 13.1 Blackpool Council chairs both the Turning Tides Partnership and the Fylde Peninsula Water Management Partnership and are now the lead representatives for the Local Government Association (LGA) Coastal Special Interest Group (SIG) at the National Bathing Waters forum which is chaired by the Chief Executive of the Environment Agency.

14.0 Background papers:

- 14.1 None

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Clare Nolan-Barnes, Head of Coastal and Environmental Partnership Investments
Date of Meeting	21 June 2017

FLOOD RISK MANAGEMENT

1.0 Purpose of the report:

- 1.1 To consider the delivery of the Council's statutory duties in respect of flood risk management. The report will provide a brief outline of the various statutory duties under the Flood and Water Management Act 2010 including statistics and performance indicators and highlight areas of concerns.

2.0 Recommendation(s):

- 2.1 To scrutinise the delivery of the Council's Statutory Duties, note the performance and highlight any areas for further scrutiny.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of the report and provide confirmation that the Council is delivering its statutory duties in respect of flood risk management.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

None

4.0 Council Priority:

- 4.1 The relevant Council Priority is: "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 The Council has statutory duties as set out in the Flood Risk Regulations 2009, the Flood and Water Management Act 2010 (FWMA) and the Flood Risk Management Overview and Scrutiny (England) Regulations 2011.
- 5.2 Following the completion of a Flood Risk Management Scrutiny Review in 2013, the Tourism, Economy and Resources Scrutiny Committee is to receive a report on an annual basis, relating to progress on flood risk management.
- 5.3 The Flood and Water Management Act has been enacted at various times through secondary legislation since receiving royal assent in 2010. Part of the Act is a duty to cooperate with others at risk management authorities and to share information. As part of this, Blackpool is part of the Lancashire Strategic Flood Risk Partnership which reports on progress of the duties on a quarterly basis to the Environment Agency's Regional Flood and Coastal Committee. The most recent quarterly update accompanies this report.
- 5.4 It is worth noting that Schedule 3 of the Act is not going to be enacted. This schedule was for the formation of Sustainable Drainage Approval Bodies. It would have included national standards for sustainable drainage and Blackpool Council would have been the Sustainable Drainage Approval Bodies, which would have to approve drainage on new development and adopt any sustainable drainage elements after completion. As it stands, Lead Local Flood Authorities are instead a statutory consultee on major planning applications.
- 5.5 Funding for the delivery of statutory duties is received from the Department for Communities and Local Government (DCLG).
- 5.6 The Council works proactively with its partner organisations, in particular the Environment Agency and United Utilities to ensure that any available funding to allow studies or contributions is explored.

6.0 What is going well/ What is not

Flood Risk Management Strategy Delivery of Flood Risk Management Strategy

- 6.1 The Flood Risk Management Strategy as required by the Flood and Water Management Act was approved by the Council in May 2014 ahead of many other lead local flood authorities. This is a joint strategy with Lancashire County Council and therefore some of the actions will be carried out by Lancashire County Council. However funding has been allocated by the Environment Agency for the review of the Strategy and officers are currently preparing the business case to enable an application to be made to the Environment Agency for the necessary funding.

- 6.2 This strategy provides details of actions required in the short, medium and long term details of the action plan and the position statement are scheduled below. The position statement by Red, Amber, Green performance in respect of the measure.

6.3 **Short Term Action Plan- Position**

Measure	Comments	Dates
A Memorandum of Understanding to agree responsibilities, internal consultation between Risk Management Authorities. It is important to define which Risk Management Authorities' will lead on flood risk management in the identified zones of flood source interaction.	Action complete between Lancashire County Council and the Environment Agency.	
Define scrutiny process	Scrutiny Meetings attended.	March 2016
Define processes for Ordinary Watercourse consenting and enforcement of drainage responsibilities.	Complete- Review periodically.	Annual Review March 2016.
Determine feasibility of a single flood reporting contact.	Ongoing, not all incidents are being reported to the investigating team. Looking at the potential to use Geographical Resource Platform across the Council.	December 2015- Ongoing.
Develop a timeline of flood risk management activities which includes the cycle of various funding streams.	Ongoing, Environment Agency Flood Defence Grant in Aid process changed to six year determination.	
Further develop the Action Plan.	Ongoing	
Define a decision making framework for undertaking works; Define a decision making framework which balances the desire for a no regrets culture.	Work to principles of Environment Agency Flood Defence Grant in Aid guidance as main funding stream.	June 2015-March 2016

Develop a policy and process for Risk Management authority's to undertake flood related works; develop a policy to define how and when powers under Section 14a of the Land Drainage Act 1991 can be used by each Risk Management Authority.	Not relevant to Blackpool as single tier Authority. Lancashire County Council to progress.	
Share information held by flood managers with emergency planning managers: Environment Agency flood forecasting; historic flooding; flowchart for emergency response and Social media.	Ongoing with partners	January 2015- Ongoing
Develop flood incident reporting database, linked to asset register.	Geographical Resource Platform	January 2015-January 2016
Record drainage engineer experience.	Ongoing, officers sharing knowledge- Investigate putting information onto GRP system.	Ongoing
Maintain awareness of latest risk mapping tools.	Information sharing between partners and other networking groups.	Ongoing
Create a Local Flood Risk Management Plan.	Complete- Review 2017	January 2017-June 2017
Undertake pilot ordinary watercourse study.	Pilot being undertaken by Lancashire County Council.	Lancashire County Council
Map zones of flood source interaction.	Some modelling undertaken as part of Surface Water Management Plan- look at developing a layer in Geographical Resource Platform for interaction.	September 2015-March 2016

Share information about planned Flood Risk Management works and schemes.	Ongoing	Quarterly Review
Agree criteria for undertaking flood investigations.	Complete- Review periodically.	Annual Review- June 2016
Embed climate change into local flood risk management.	Climate Change allowances included in Surface Water Management Plan and strategies and scheme designs- Ongoing.	
Ensure flood risk is incorporated into planning and development proposals.	Objective in Local Plan. LLFA Statutory Consultee on Major planning applications.	
Define resource requirements over the next five years.	Ongoing	Complete with strategy review
Develop funding strategy.	Depends on central government changes.	Complete with strategy review
Raise awareness of flood risk.	Ongoing	Blackpool Council is a member of the Lancashire Flood Risk Resilience Forum the benefits to Blackpool are that regular information is provided on flood risk and resilience measure.
Include funding in communication and engagement plan- potential beneficiaries.	Undertaken for individual projects.	
Map Risk Management Authority expectations.	Lancashire Strategic and Regional Flood and Coastal Committee direction and local discretion required.	Ongoing
Review membership of groups.	Complete	
Agree data sharing protocols.	Data shared with United Utilities and other partners, looking to use Geographical Resource Platform system.	Review periodically

Develop communication and engagement plan.	Undertaken for individual projects- Increase overall communication and engagement.	
Public consultation on draft strategy.	Complete	February 2014
Keep abreast of latest flood risk management information.	Ongoing- attending conferences etc.	
Raise awareness of climate change, adaptation and sustainability guidance.	Ongoing internally	
Ensure involvement of appropriate officers or other experts to integrate economic, social and environmental information.		.
Promote good surface water management principles for development.	Ongoing- exemplar site Rigby Road.	
Establish planning policy for the council's consultation on planning; identify when flood officers should be consulted on developments.	Statutory Consultees on Major developments.	
Incorporated Local Flood Zones into planning policy; aims to trigger Local Flood Risk assessments or drainage impact assessments in areas at high risk of flooding.	Strategic Flood Risk Assessment undertaken.	
Build capacity; invest in Lead Local Flood Authority and district flood risk management officers.	Ongoing	Working in Partnership with Lancashire County Council and Blackburn with Darwen.

Obtain information on flood risk assets.	Obtained on ad hoc basis.	
Develop and populate a record and register of assets.	Geographical Resource Platform.	
Develop enforcement policy and procedure for drainage assets.	Complete- Review periodically.	

6.4 Medium Term Action Plan

Measure	Comments	Dates
Develop a programme to review relevant council procedures.	Review policies annually- January review procedures biennially alongside.	Policies will be reviewed as part of Strategy Review.
Review roles and responsibilities.	Review along with procedures.	Review as part of Strategy Review.
Raise awareness of no regrets actions.	Ongoing	
Design process flow charts.	Complete- review after use.	Ongoing
Review flood works policy and process.	Biennially	Review as part of strategy review.
Develop a map of flood emergency response times.	Limited relevance to Blackpool, liaise with Neil Williams.	Complete by January 2017.
Identify gaps in Environment Agency flood warning coverage.	Some gaps identified following 2013 winter storms and additional properties added.	
Undertake detailed Surface Water Management Plans.	Surface Water Management Plan complete.	
Promote adaptive practices.	Ongoing especially following investigation.	
Maintain funding on the Lancashire Strategic Partnership Group agenda.	Ongoing	
Build strong partnerships.	Ongoing- build partnership in case of officer changes.	

Develop stronger links with organisations that can assist with prediction and warning of surface water and groundwater flooding.	Ongoing- initial contacts are commercial and require funding.	
Develop a flood awareness programme.	Develop alongside communication and engagement strategy.	
Communicate flood risk management information.	Information on website and project specific consultations.	
Scope approaches in small communities.	Limited relevance to Blackpool.	
Scope flood incident reporting tool.	Ongoing- develop Geographical Resource Platform for incident reporting.	
Implement a programme of Strategic Flood Risk Assessment review.	Review underway- ensure sufficient information is shared.	
Develop a Lancashire specific Sustainable Drainage Systems Guide.	Led by Lancashire County Council.	Ongoing
Promote Sustainable Drainage Systems.	Ongoing- Rigby Road exemplar site.	
Seek pilot study opportunities.	Funding	Ongoing
Set the framework for a no regrets culture of sensible works.	Ongoing- set in policies.	
Develop an asset management plan; linked to encouraging private owners to maintain their assets.	Linked to asset register.	
Develop asset designation policy and procedure.	Designate on an ad hoc basis when identified.	Ongoing
Raise awareness of asset owner responsibilities; instigate a priorities programme of contact with landowners.	Develop alongside communication and engagement strategy.	

6.5 Long Term Action Plan

Separate foul and surface water sewers.	Looking at implementing in Blackpool south and Rigby Road site redevelopment.	
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6.6 Surface Water Management Plan

Measure	Comments	Dates
Retrofit Sustainable Drainage Systems into Green Areas.	Scope further.	Review in Strategy Review.
Planning Conditions to less than Greenfield Run off.	Discuss with Planners.	Requirement has not been put in Local Plan.
Grants to retrofit Sustainable Drainage Systems at Property Level.	Unlikely to get support currently.	Working within planning remit in Strategy
Grants/Application for wider property level protection.	Uptake after 2013/14 Storms has been low.	
Strategic Road Closures to direct water.	Needs further scoping.	Review in Strategy.
Research and Further Studies.	Start with most positive cost benefit ratio High Risk Areas.	
Further investigate Pumped Option at High Risk Area 16.	Pleasure Beach- Private, have discussions.	

7.0 Consenting and Enforcing on Ordinary Watercourses.

- 7.1 The Council has a duty to consent applications for works which impact on ordinary watercourses. To date, since the implementation of the duty no applications have been received. In addition, the Council has a duty to enforce action where works have been undertaken without appropriate consent. This is undertaken on a reactive basis upon becoming aware of a problem. In the last year there was one consent granted. A number of informal contacts were made regarding enforcement but the situation was rectified without formal notice.

8.0 Duty to investigate flood incidents

- 8.1 On becoming aware of a flood incident within Blackpool, the Council has a duty to investigate flooding incidents to the extent that it considers 'appropriate and necessary'. A policy has been implemented on the criteria which would trigger a formal investigation. Other incidents of flooding are investigated when appropriate but results are not published. There have been a number of site visits with an event in August 2016 meeting the threshold for a full Section 19 report. The report is awaiting comments from United Utilities prior to publishing.
- 8.2 The policy for investigation has been developed in line with Lancashire County Council to ensure a consistent approach throughout the County. The policy will be reviewed as part of the strategy review.

9.0 Maintenance of asset register

- 9.1 Blackpool Council is currently developing an asset register within the Geographical Resource Platform. The Geographical Resource Platform is currently being updated and the revised version will include the asset register, which can be made publically available. The asset records to accompany the register will contain sensitive information. Population of the asset register and records will be done on a reactive basis as information becomes available.

10.0 Regional Flood Coast Committee

- 10.1 Blackpool Council is represented at the Environment Agency's North West Regional Flood and Coastal committee which is attended by Cllr Fred Jackson. This forum forms part of the formal governance for managing flood risk in the regions and Blackpool Council pay an annual levy towards the alleviation of flood in the North west region.
- 10.2 The levy can be used for the Partnership funding of projects in the region including Blackpool; a most recent example of this is a contribution to the replacement of pumps at Marton Mere.
- 10.3 Blackpool Council report to Regional Flood and Coastal Committee on flood and coastal erosion risk management as part of the wider Lancashire Strategic Partnership.
- 10.4 Preliminary Flood Risk Assessment
- 10.5 The Preliminary Flood Risk Assessment which was undertaken in 2011 as a requirement of the Flood Risk Regulations needs to be updated prior to June 2017. The criteria to determine 'significant' flood risk is set by Defra.

Does the information submitted include any exempt information? No

List of Appendices:

None

11.0 Legal considerations:

11.1 None

12.0 Human Resources considerations:

12.1 Blackpool Council needs to retain the expertise and resource to deliver the statutory duties in the Flood and Water Management Act.

13.0 Equalities considerations:

13.1 Flooding has the potential to impact on vulnerable residents to a greater extent and will need to be managed accordingly.

14.0 Financial considerations:

14.1 The Department for Environment Flood and Rural Affairs along with the Department for Communities and Local Government provide some funding to undertake flood risk projects and studies. Funding of £90,000 has been allocated in the Environment Agencies six year plan to review the Lancashire and Blackpool Flood Risk Management Strategy.

15.0 Risk management considerations:

15.1 Failure to implement the statutory duties could lead to unquantified and unmanaged flood risk to Blackpool.

16.0 Ethical considerations:

16.1 None

17.0 Internal/ External Consultation undertaken:

17.1 Blackpool Council is part of the Lancashire Flood Risk Partnership and also chairs the Fylde Peninsula Water Management Partnership which review flood risk in the wider area.

18.0 Background papers:

18.1 None

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager
Date of Meeting	21 June 2017

SCRUTINY WORKPLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

2.0 Recommendation(s):

- 2.1 To approve the Committee Workplan, taking into account any suggestions for amendment or addition.
- 2.2 To monitor the implementation of the Committee's recommendations/action.

3.0 Reasons for recommendation(s):

- 3.1 To ensure the Workplan is up to date and is an accurate representation of the Committee's work.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 N/A

5.0 Background Information

5.1 Scrutiny Workplan

- 5.1.1 The Scrutiny Committee Workplan is attached at Appendix 11(a). The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

5.2 Monitoring Implementation of Recommendations

- 5.2.1 The table attached at Appendix 11(b) details the recommendations that have been made by the Tourism, Economy and Resources Scrutiny Committee and an update for Members as to the implementation of those recommendations.
- 5.2.2 The Committee is recommended to monitor its recommendations over the course of the year.

5.3 Scrutiny Review Checklist

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 11(c). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 11(a) – Tourism, Economy and Resources Scrutiny Committee Workplan

Appendix 11(b) – Monitoring Committee Recommendations table

Appendix 11(c) - Scrutiny Review Checklist

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE WORKPLAN 2017/2018	
21 June	Provisional Revenue Outturn 2016/2017 Treasury Management Outturn Report 2016/2017 CSP - Annual Performance of the Blackpool Community Safety Partnership. Bathing Water / Flood Risk Management Council Plan Overview Annual Report
13 September	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy (to include Tourism Performance Update) Car Parking 2016/2017 Performance Annual Customer Feedback Report
25 October	Financial Reporting Priority One – Key Priority report: Housing and Environmental Quality(to include Transience Update and Selective Licensing Evaluation) Waste Collection 3GS Evaluation Engagement of Consultants Annual Report
13 December	Financial Reporting Priority One – Key Priority report: Enterprise, Skills, and Economic Inclusion Combined Authority Update
9 February 2018	Budget Consultation Meeting
21 February	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy update (to include Tourism update. Priority Performance report - Corporate Health Performance
25 April	Financial Reporting Priority One – Key Priority report: Infrastructure and Town Centre Regeneration Bathing Water Quality Annual Report Flood Risk Management and Drainage Annual Report
6 June	Provisional Revenue Outturn 2017/2018 Treasury Management Outturn Report 2017/2018 CSP - Annual Performance of the Blackpool Community Safety Partnership. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes'

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MONITORING THE IMPLEMENTATION OF SCRUTINY RECOMMENDATIONS

DATE OF REC	RECOMMENDATION	TARGET DATE	RESPONSIBLE OFFICER	UPDATE	RAG RATING
21.01.16	A full health and safety risk assessment be undertaken considering Licensed Horse Drawn Hackney Carriage operations on the Promenade, which would specifically include the considerations of operations on a Friday evening.	No current target date	Sean Powell, Senior Technician (Traffic Management)	Still awaiting an update on the recommendation. Meetings are to be held to discuss proposals/options with all stake holders (Landaus, Licencing, Police etc.).	Amber
21.07.16	To request that the evaluation of the 3GS Environmental Enforcement Solutions pilot be presented to the Committee once it had been completed.	25 October 2017	John Blackledge	Incorporated into the Committee's workplan.	Amber
21.07.16	To request that in the event of the Combined Authority developing a Lancashire Local Transport Plan, the Committee had the opportunity to consider the impact of the Plan in Blackpool, before its final approval.	No current target date	Alan Cavill	To be incorporated into the Committee's workplan in due course.	Amber
21.07.16	To request that the evaluation report with a section on how the transience programme was being marketed be considered at a future meeting of the Committee once it had been completed.	25 October 2017	Andy Foot	To be incorporated into the Committee's workplan in due course.	Amber

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SCRUTINY SELECTION CHECKLIST

Title of proposed Scrutiny:

The list is intended to assist the relevant scrutiny committee in deciding whether or not to approve a topic that has been suggested for scrutiny.

Whilst no minimum or maximum number of 'yes' answers are formally required, the relevant scrutiny committee is recommended to place higher priority on topics related to the performance and priorities of the Council.

Please expand on how the proposal will meet each criteria you have answered 'yes' to.

	Yes/No
The review will add value to the Council and/or its partners overall performance:	
The review is in relation to one or more of the Council's priorities:	
The Council or its partners are not performing well in this area:	
It is an area where a number of complaints (or bad press) have been received:	
The issue is strategic and significant:	
There is evidence of public interest in the topic:	
The issue has potential impact for one or more sections of the community:	
Service or policy changes are planned and scrutiny could have a positive input:	
Adequate resources (both members and officers) are available to carry out the scrutiny:	

Please give any further details on the proposed review:

Completed by:

Date: